

Automotive Skills Development Council



QUALIFICATIONS PACK - OCCUPATIONAL STANDARDS FOR AUTOMOTIVE INDUSTRY

What are **Occupational** Standards(OS)?

- OS describe what individuals need to do, know and understand in order to carry out a particular job role or function
- OS are performance standards that individuals must achieve when carrying out functions in the workplace, together with specifications of the underpinning knowledge and understanding

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Introduction

Qualifications Pack- Vendor Development Executive Level 5

SECTOR: AUTOMOTIVE

SUB-SECTOR: SUPPLY CHAIN MANAGEMENT

OCCUPATION: VENDOR DEVELOPMENT

JOB ROLE: VENDOR DEVELOPMENT EXECUTIVE

REFERENCE ID: ASC/Q6201

ALIGNED TO: NCO-2004/Nil

Brief Job Description: Individuals at this job need to identify new vendors and evaluate their technical, commercial and capacity capabilities. The individual also needs to work with selected vendors for development of parts constantly improving quality, cost and delivery performance.

Personal Attributes: This job requires the individual to be able to coordinate internally and externally within the organization. The individual should be result oriented, and possess strong financial and operations management skills. The individual should also be able to demonstrate skills for problem solving, time management, inspection, relationship building and leadership.





Qualifications Pack Code ASC/Q 6201			
Job Role	Vendor Development Executive		
Credits(NSQF) [OPTIONAL]	TBD	Version number	1.1
Sector	Automotive	Drafted on	13/08/13
Sub-sector	Supply Chain Management	Last reviewed on	27/08/13
Occupation	Vendor Development	Next review date	30/07/15

Job Role	Vendor develo	pment executive	
Role Description	development of existing/new parts/tools/fixtures etc. in		
•	coordination w	rith vendors	
NVEQF/NVQF level	5		
Minimum Educational Qualifications*	B. Tech/Diplom	na in Mechanical/Electrical/Electronics	
	Engineering (d	epending on type of parts)	
Maximum Educational Qualifications*	Not Applicable		
Training (Suggested but not mandatory)	determ Proces PPAP, I Manag • Volunt	Ilsory: Purchasing concepts like Price hination, Price-cost analysis etc., Key Technical ses for items in the organization, & APQP, Multi- activity Project management, Inventory sement Systems like FIFO,LIFO. hary: Information flow systems/ ERP like SAP, ding on applicability in organization, EXIM lures	
Experience	 ASDC Level 4 for corresponding manufacturing occupation or minimum 6-8 years in Purchase/ Sourcing/Manufacturing department 		
	Compulsory:		
	ASC/N6201.	Monitor the development of new parts and	
		vendors	
	ASC/N6202.	Evaluate and qualify existing and new vendors	
Applicable National Commeticant	ASC/N0002.	Work effectively in team	
Applicable National Occupational Standards (NOS)	ASC/N0006.	Maintain a safe, clean and secure working	
Standards (NOS)		environment	
	ASC/N0022 Optional: N.A.	Ensure implementation of 5S activities at the shop floor & the office area	
Performance Criteria	As described in the relevant OS units 2		





Keywords /Terms	Description
Sector	Sector is a conglomeration of different business operations having similar business and interests. It may also be defined as a distinct subset of the economy whose components share similar characteristics and interests.
Sub-sector	Sub-sector is derived from a further breakdown based on the characteristics and interests of its components.
Occupation	Occupation is a set of job roles, which perform similar/ related set of functions in an industry.
Function	Function is an activity necessary for achieving the key purpose of the sector, occupation, or an area of work, which can be carried out by a person or a group of persons. Functions are identified through functional analysis and form the basis of OS.
Sub-function	Sub-functions are sub-activities essential to fulfill the achieving the objectives of the function.
Job role	Job role defines a unique set of functions that together form a unique employment opportunity in an organisation.
Occupational Standards (OS)	OS specify the standards of performance an individual must achieve when carrying out a function in the workplace, together with the knowledge and understanding they need to meet that standard consistently. Occupational Standards are applicable both in the Indian and global contexts.
Performance Criteria	Performance criteria are statements that together specify the standard of performance required when carrying out a task.
National Occupational Standards (OS)	NOS are occupational standards which apply uniquely in the Indian context.
Qualifications Pack (QP)	QP comprises the set of OS, together with the educational, training and other criteria required to perform a job role. A QP is assigned a unique qualifications pack code.
Unit Code	Unit code is a unique identifier for an Occupational Standard, which is denoted by an 'N'
Unit Title	Unit title gives a clear overall statement about what the incumbent should be able to do.
Description	Description gives a short summary of the unit content. This would be helpful to anyone searching on a database to verify that this is the appropriate OS they are looking for.
Scope	Scope is a set of statements specifying the range of variables that an individual may have to deal with in carrying out the function which have a critical impact on quality of performance required.
Knowledge and	Knowledge and understanding are statements which together specify the
Understanding	technical, generic, professional and organisational specific knowledge that an individual needs in order to perform to the required standard.
Organisational Context	Organisational context includes the way the organisation is structured and how it operates, including the extent of operative knowledge managers have of their relevant areas of responsibility.
Technical Knowledge	Technical knowledge is the specific knowledge needed to accomplish specific designated responsibilities.







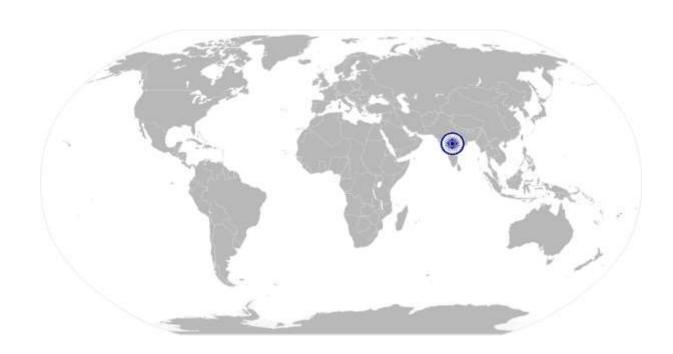
Core Skills/ Generic Skills	Core skills or generic skills are a group of skills that are the key to learning and working in today's world. These skills are typically needed in any work environment in today's world. These skills are typically needed in any work environment. In the context of the OS, these include communication related skills that are applicable to most job roles.
Keywords /Terms	Description
NOS	National Occupational Standard(s)
NVQF	National Vocational Qualifications Framework
NSQF	National Qualifications Framework
NVEQF	National Vocational Education Qualifications Framework
QP	Qualifications Pack
ВО	Bought Out (Parts)
BOM	Bills of Material
SCM	Supply Chain Management
SAP	System Application and Products
CRM	Customer Relationship Management
SRM	Supplier Relationship Management
MRP	Material Requirement Planning
PPC	Production Planning and Control
SS	Strategic Sourcing
RFQ	Request for Quotation
HSE	Health , Safety and Environment
ECN/PCN	Engineering Change Note/ Process Change Note
PPAP	Production Part Approval Process
PO	Purchase Order
HIRA	Hazard Identification and Risk Assessment
TS	TS 16949 Quality Management system
APQP/PPAP	Advanced Product Quality Planning; Production Part Approval Process
MSA	Measurement System Analysis
SPC	Statistical Process Control
NPD	New Product Development







National Occupational Standards



Overview

This unit is about managing the development of new parts, sub-assemblies and tools through existing /new vendors for optimizing the quality, cost and delivery targets for the manufacturing processes of the organization



Unit Code





ASC/N6201. Monitor the development of new parts and vendors

ASC/N6201

Unit Title (Task)	Monitor the development of new parts and vendors		
Description	This OS unit is about the vendor development manager monitoring the development		
	of new parts, sub-assemblies and tools through existing/new vendors for improving the quality, cost and delivery performance for various manufacturing processes of		
	the organization.		
Scope	The unit/ task covers the following:		
	g and the state of		
	new parts development		
	tool/fixture/gauges development		
	• contract pogotiation with now yondor		
	contract negotiation with new vendor		
Performance Criteria(Pe	C) w.r.t. the Scope		
Element	Performance Criteria		
New parts	To be competent, the user/individual on the job must be able to :		
development	 PC1. study with team the new drawings released thoroughly and if required, coordinate with R&D team for analyzing the technical and functional characteristics of the new part/sub-assembly designed and also its role in the final product PC2. co-ordinate the process of preparation of RFQ based on the analysis, getting the Budgetary quotes, vendor audits ,selection and approval of senior management as per the SOP in the organization. PC3. formulate the audit checklists, approval justification based on the essential technical features of the part. PC4. co-ordinate the development of the vendor part, corresponding die or tool as per the timeline & milestones for the entire assembly. PC5. receive the samples at each milestone -stage(initial / fully tooled up / after PPAP) and co-ordinate with Quality Inspection / approval at site or after receipt. PC6. participate and contribute in line trials at vendor / organization-assembly so that PPAP is effective. PC7. collect the part inspection and testing report prepared by Quality department and understand record it for PPAP PC8. repeat the process from PC.4 to PC7. till the trials for the complete pilot batch quantity is complete PC9. decide an action plan in case of any discrepancies in QCD at any stage and coordinate its implementation. 		
	PC10. prepare a brief note / presentation on development status & or support required from top management for meeting the development milestones.		







	,
	PC11. in coordination with Quality department, review the part/sub-assembly performance for the bulk batch quantity and inform the vendor in case of any deviations observed for QCD PC12. ensure that the countermeasures are implemented for deviations from vendors for any discrepancies in field performance due to the vendor part after analysis by standard methods followed in the organization viz 8D etc. PC13. discuss and negotiate the final cost and the sourced quantity for the new part/sub-assembly PC14. coordinate with colleagues in Materials/SCM department and update the BOM, approved vendor for the parts, price, delivery terms etc. i.e. the details pertaining to ordering by SCM in the ERP / other system as per organization-SOP. PC15. complete the handover protocol for the new vendor-part combination with
- 1 10	SCM/ Production as per the SOP .
Tools/fixtures/gauges	To be competent, the user/individual on the job must be able to:
development	PC16. understand the requirements for development of new tool/fixture/gauges by coordinating with R&D/ Quality department for modified/new parts dimension profile, specifications mentioned in their drawings
	PC17. float RFQs with approved vendors explaining the requirement for new tool and co-ordinate the development process on simultaneous Engineering basis & as per APQP guidelines
	PC18. co-ordinate the development as per PC3- PC15 for the Die-tool- Gauge parts.
	PC19. decide on support of an internal/ external expert for the activity at appropriate stages.
	PC20. seek support from senior management for resolution of major deviations
Contract with new	To be competent, the user/individual on the job must be able to :
vendor	PC21. identify potential vendors for new/existing parts by floating RFQs, referrals etc.
	PC22. based on the feedback of the vendors, accordingly arrange for audit of the new vendor through team and Quality department & coordination for approval through the process of one or all steps • sample part dimension verification
	 validation of quality performance testing and
	 manufacturing process capacity & capability
	PC23. based on acceptable audit score, negotiated unit price, draft a contract in coordination with vendor stating the projected annual quantity requirement, commercial terms, payment terms, parts procurement methodology, tenure for contract, potential Y-O-Y cost savings for the organization (optional), intangible benefits, legal terms and conditions etc.
	PC24. obtain internal approvals as per organization SOP based on the report for the steps PC21-23 and record the vendor details for use by VD/ SCM team members.
Knowledge and Unders	tanding (K)

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A. Organizational	The user/individual on the job needs to know and understand:		
Context	KA1. product portfolio of organization		
(Knowledge of the	KA2. the manufacturing processes of organization		
company /	KA3. list of approved vendors for all parts and sub-assemblies		
• • •	KA4. protocol for communication regarding parts/tool development followed in		
organization and	organization		
its processes)	KA5. cost structure followed by organization		
	KA6. contract negotiation methodology for the vendors followed by organization		
B. Technical	The individual on the job needs to have knowledge of:		
Knowledge	KB1. manufacturing process being followed for each product		
	KB2. vendor database for all the materials sourced by organization		
	KB3. Special Purpose machines(SPM) used by manufacturing processes (if any)		
	KA7. premium freight rates of vendors for emergency deliveries		
	KB4. vendor environment : capacity, capability, cost structures, delivery time,		
	reliability factors		
	KB5. packing and transportation methods for each part and sub-assembly		
	KB6. complete knowledge of MRP SAP tool for forecasting		
	KB7. commercial terms finalization criteria for vendors followed by organization		
	KB8. APQP procedures		
	KB9. Multi activity project co-ordination/ Timelines' preparation		
	KB10. documentation requirements for PPAP		
	KB11. contract terms and conditions for vendors		
	KB12. dimension validation and performance testing methods of Quality		
	department		
	KB13. checkpoints followed for vendor evaluation		
	KB14. the complete knowledge of information flow for material scheduling in MRP tool of SAP		
	KB15. information systems like SAP, ERP etc.		
	KB16. procedures involved in import/ export of materials such as customs, duty		
	structures, special packing requirements , dealing with freight agents ,		
	Custom House Agents (CHA)		
	KB17. type of P.O.s and their raising methodology in ERP- SAP/ other system		
Skills (S) [Optional]			
A. Core Skills/	Communication skills		
Generic Skills	The user/ individual on the job needs to know and understand how to communicate		
	with:		
	SB1. the vendors for discrepancies observed in new parts/tool development		
	SB2. Quality department for new parts/tool dimension validation and quality		
	testing		
	SB3. Purchase department for procurement of approved new parts		
	SB4. transfer protocol with SCM		
	SB5. conduct telecon / video conferences for long distance co-ordination with		
	vendors (if required)		
	SB6. team members for reviewing the progress of day to day activities		







	Teamwork and multitasking		
	The user/ individual on the job needs to know and understand how to:		
	SB7. coordinate with various departments and ensure requisite data availability for		
	new parts development		
	SB8. distribute workload among team members of each department for ensuring		
	smooth progress of parts/tool development activity and within the desired		
	timelines		
	SB9. share operation knowledge with colleagues		
B. Professional Skills	Interpretation skills		
	The user/ individual on the job needs to know and understand how to:		
	SB1. understand the drawings for part/tool and interpret the key characteristics		
	like dimensions, profile, material etc.		
	SB2. decide the cost of the new part as per the costing structure followed by		
	organization		
	SB3. interpret the budget and financial reports of the organization		
	SB4. read and interpret laws regarding import/ export		
	SB5. calculate premium freight costs		
	SB6. decide the commercial terms with new vendor		
	SB7. analyze and devise countermeasures along with team , vendors (if applicable)		
	for rejected parts/tools		
	Problem Solving		
	The user/individual on the job needs to know and understand how to:		
	SB8. prepare the fall back action plan in the environment of vendors, transport		
	mechanisms and organizations capacity/ capability		
	SB9. work on actions to be taken on immediate basis in case of part rejections		
	during trials		
	SB10. work on long term plans for the organization		
	SB11. work on developing alternate vendors database for procurement of materials		
	in case of crisis situations		
	SB12. work on employing third party logistics providers in event of cost reduction		
	for logistics activity		
	SB13. use escalation procedures		
	Critical thinking		
	The user/individual on the job needs to know how to:		
	SB14. identify problems (technical and non-technical), disruptions and delays SB15. Keep abreast of special events such as holidays/ work calendars /		
	maintenance shutdowns of vendors & organization and plan accordingly so		
	that the final schedules are adhered to		

NOS Version Control







NOS Code	ASC/N6201		
Credits(NSQF) [OPTIONAL]	TBD	Version number	1.0
Industry	Automotive	Drafted on	13/08/13
Industry Sub-sector	Supply Chain Management	Last reviewed on	27/08/13
Occupation	Vendor Development	Next review date	30/07/15







National Occupational Standards



Overview

This unit is about evaluation and assessment of existing and new vendors for technical, commercial and capacity competencies.







Unit Code	ASC/N6202		
Unit Title (Task)	Evaluate and qualify existing and new vendors		
Description	This OS unit is about the vendor development manager ensuring evaluation and assessment of the manufacturing facilities of the existing and new vendors in coordination with Quality department for assessing their technical, capacity and commercial capabilities		
Scope	This unit/ task covers the following:		
	auditing procedure for vendors		
	updating the vendor rating based on the audit		
Performance Criteria(PC) w.r.t. the Scope		
Element	Performance Criteria		
Auditing procedure	To be competent , the user/individual on the job must be able to coordinate with team and Quality department for auditing the vendor's facility as per the schedule for the following checkpoints: PC1. Quality:		
	dedicated team for cost improvement		
	 costing methodology 		







	 quotation development technique (RFQs response) accountability for cost of poor quality for customer warranty agreements public subsidies or financial support leveraging Tier-2 suppliers for cost and delivery cost improvement through lean manufacturing commodity hedging and price fluctuations strategic sourcing plans include make/buy studies investment plans global sourcing opportunities currency risk and its effect on material costs PC3. Logistics/Delivery: depth of Electronic Data Interchange (EDI) capabilities customer's logistic documentation process for ordering/receiving/tracking material service delivery levels process for identification & management of NPD programs service delivery levels management for Tier-2 suppliers competency in system to adapt to market fluctuations projects for maximizing value addition and minimizing waste reduction packaging methodology process for delivering customer service parts understanding of charge-back process
Updating vendor rating	To be competent, the user/individual on the job must be able to: PC4. update the rating corresponding to each checkpoint as per the organization procedure i.e. 5-point scale, RYG etc. PC5. based on the status for all checkpoints, arrive at the composite score PC6. as per the composite score, upgrade or downgrade the rating of supplier through SRM module of SAP PC7. in case of very low rating, identify & co-ordinate countermeasures from vendor and ensure re-audit of the vendor PC8. present findings of vendor audits to top management team members and recommend/ take appropriate actions. PC9. update the records for the audited vendor in ERP-SAP/ system followed PC10. re-audit the vendor as per the schedule
Knowledge and Understa	anding (K)
A. Organizational Context (Knowledge of the company /	The user/individual on the job needs to know and understand: KA1. auditing methodology used for vendor evaluation in organization KA2. policies and procedures followed by vendors for HSE KA3. procedure and protocol for annulment of a contract with vendor







	KA4. Tier-2 supplier base for the vendors' organization		
organization and its	Tier-2 supplier base for the vendors' organization		
processes)			
B. Technical	The user/individual on the job needs to know and understand:		
Knowledge	checklist for vendor audit		
3 3 3	KB2. APQP and TS 16949 guidelines		
	KB3. composite score calculation technique		
	KB4. method of updating vendor ratings in SAP		
	KB5. vendors organization details retrieval methods from SAP		
	KB6. information flow for updating vendor's records		
	KB7. information systems like SAP , ERP etc.		
Skills (S) [Optional]			
A. Core Skills/ Generic	Communication skills		
	Communication skins		
Skills	The user/ individual on the job needs to know and understand how to:		
	SA1. communicate with team members for getting the progress for audit of each		
	vendor		
	SA2. conduct telecon / video conferences for discussion on countermeasures		
	implementation if necessary with vendors		
	SA3. communicate to the concerned departments about annulment of a vendor		
	contract (if applicable)		
	Teamwork and multitasking		
	SA4. distribute workload among team members for performing each vendor's audit		
	in an efficient and timely manner		
	SA5. share operation knowledge with colleagues		
	Presentation skills		
	The user/ individual on the job needs to know and understand how to:		
	present in front of the top management in the status of business with the		
	poorly rated vendors and seek approval for closure		
B. Professional Skills	Interpretation skills		
	The user/ individual on the job needs to know and understand how to:		
	SB1. understand the documentation done by vendor complying to TS 16949 and		
	APQP guidelines (as applicable)		
	SB2. understand the data being mentioned in MIS tool of SAP for material		
	rejections and use it accordingly for rating vendors		
	interpret the financial reports of the vendors' organization ical thinking		
	The user/individual on the job needs to know and understand: SB1. problems (technical and non-technical), disruptions and delays		
	SB2. escalation procedures		
	SB3. to work with a fall back action plan in the event of any issue		
	SB4. to think of new and effective methods to keep a check on the vendor		
	performance through SAP		







D	ecision Making
Th	he user/individual on the job needs to know and understand how to:
SE	B5. decide and annul a contract with vendor in case of a serious issue/conflict of interest/
SE	B6. solve the legal/taxation/organizational conflicts/HSE compliances of vendors and seek support from top management, if required
SE	B7. in case of any field failure/warranty issue arising due to malfunctioning of vendor supplied part, accordingly include it in the audit and decide the rating for the vendor







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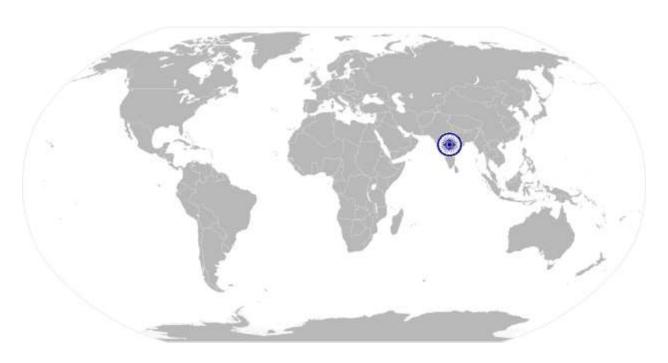
NOS Code	ASC/N6202		
Credits(NSQF) [OPTIONAL]	TBD	Version number	1.0
Industry	Automotive	Drafted on	13/08/13
Industry Sub-sector	Supply Chain Management	Last reviewed on	23/08/13
Occupation	Vendor Development	Next review date	30/07/15







National Occupational Standards



Overview

This unit is about working effectively with colleagues, either in own work group or in other work groups within organisation.







Unit Code	ASC/ N 0002		
Unit Title	Work effectively in a team		
(Task)			
Description	This NOS unit is about working effectively within a team, either in individual's own work group or in other work groups outside the organisation.		
Scope	This unit/task covers the following:		
	Colleagues:		
	 Superiors 		
	Members of own work group		
	People in other work groups within or outside the organisation		
	Communicate:		
	Face-to-face		
	By telephone		
	In writing		
Performance Criteria (PC) w	r.t. the Scope		
Element	Performance Criteria		
A. Compulsory	To be competent, the user/individual on the job must be able to:		
	PC1. Maintain clear communication with colleagues		
	PC2. Work with colleagues		
	PC3. Pass on information to colleagues in line with organisational		
	requirements		
	PC4. Work in ways that show respect for colleagues		
	PC5. Carry out commitments made to colleagues		
	PC6. Let colleagues know in good time if cannot carry out commitments, explaining the reasons		
	PC7. Identify problems in working with colleagues and take the initiat		
	to solve these problems		
	PC8. Follow the organisation's policies and procedures for working with		
	colleagues		
	PC9. Ability to share resources with other members as per priority of		
	tasks		
B. Optional	N.A.		
Knowledge and Understand	ing (K)w.r.t. the scope		
Element	Knowledge and Understanding		
A. Organisational Context	The user/individual on the job needs to know and understand:		
(Knowledge of the			
Company/Organisation	KA1. The organisation's policies and procedures for working with		
and its processes)	colleagues, role and responsibilities in relation to this		
	KA2. The importance of effective communication and establishing good		
	working relationships with colleagues		







	KA3. Different methods of communication and the circumstances in		
	which it is appropriate to use these		
	KA4. The importance of creating an environment of trust and mutual		
	respect KAE The implications of own work on the work and schedule of others		
B. Technical Knowledge	KA5. The implications of own work on the work and schedule of others		
B. Technical Knowledge	The user/individual on the job needs to know and understand:		
	KB1. Different types of information that colleagues might need and the		
	importance of providing this information when it is required		
	KB2. The importance of helping colleagues with problems, in order to		
	meet quality and time standards as a team		
Skills (S)w.r.t. the scope			
Element	Skills		
A. Core Skills/	Writing Skills		
Generic Skills	The user/individual on the job needs to know and understand how to:		
	SA1. Complete written work with attention to detail		
	Reading Skills		
	The user/individual on the job needs to know and understand how to:		
	SA2. Read instructions, guidelines/procedures		
	Oral Communication (Listening and Speaking skills)		
	The user/individual on the job needs to know and understand how to:		
	SA3. Listen effectively and orally communicate information		
	SA4. Ask for clarification and advice from the concerned person		
B. Professional Skills	Decision Making		
Di Troressional Sians	The user/individual on the job needs to know and understand how to:		
	,		
	SB1. Make decisions on a suitable course of action or response keeping		
	in view resource utilization while meeting commitments		
	Plan and Organise		
	The user/individual on the job needs to know and understand how to:		
	SB2. Plan and organise work to achieve targets and deadlines		
	Customer Centricity		
	The user/individual on the job needs to know and understand how to:		
	SB3. Check that the work meets customer requirements		
	SB4. Deliver consistent and reliable service to customers		
	Problem Solving		
	The user/individual on the job needs to know and understand how to:		
	SB5. Apply problem solving approaches in different situations		
	Critical Thinking		







The user/individual on the job needs to know and understand how to:		
SB6. Apply balanced judgments to different situations		







NOS Version Control

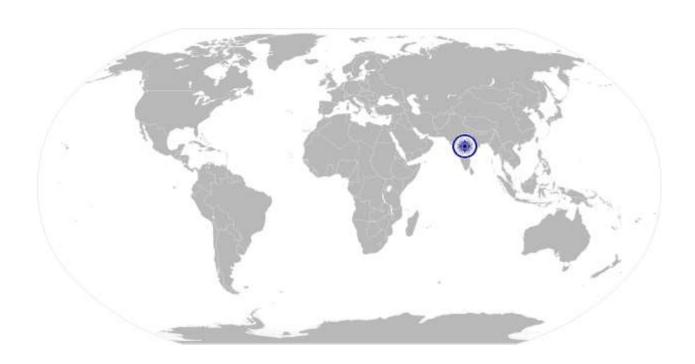
NOS Code	ASC/ N 0002		
Credits(NSQF)	TBD	Version number	1.0
Industry	Automotive	Drafted on	13/08/13
Industry Sub-sector	Supply Chain Management	Last reviewed on	23/08/13
Occupation	Vendor Development	Next review date	30/07/15







National Occupational Standards



Overview

This unit is about establishing a Safe, Healthy and Environment friendly workplace at the organization and vendor's shop floor







Unit Code	ASC/N0006		
Unit Title (Task)	Maintain a healthy , safe and secure working environment		
Description	This OS unit is about creating a Safe and Healthy work place, adhering to the safety guidelines in the working area of the organization and vendor's shop floor, following practices which are not impacting the environment in a negative manner		
Scope	This unit/task covers the following: Types of processes: • Vendor organization • Production Planning and Control Types of products • individual child parts • part assemblies		

Performance Criteria (PC) w.r.t. the Scope				
Element	Performance Criteria			
Identify and report the risks identified	To be competent , the user/individual on the job must be able to :			
	PC1. identify activities which can cause potential injury through sharp objects, burns, fall, electricity, gas leakages, radiation, poisonous fumes, chemicals ,loud noise			
	PC2. inform the concerned authorities about the potential risks identified in the processes, workplace area/ layout, materials used etc			
	PC3. inform the concerned authorities about damages which can potentially harm man/ machine during operations			
	PC4. create awareness amongst other by sharing information on the identified risks			
Create and sustain a Safe, clean and environment	PC5. follow the instructions given on the equipment manual describing the operating process of the equipments			
friendly work place	PC6. follow the Safety, Health and Environment related practices developed by the organization			
	PC7. operate the machine using the recommended Persona Protective Equipments (PPE)			
	PC8. maintain a clean and safe working environment near the work place and ensure there is no spillage of chemicals, production waste, oil, solvents etc			
	PC9. maintain high standards of personal hygiene at the work place PC10. ensure that the waste disposal takes place in the designated			







	area as per organization SOP PC11. inform appropriately the medical officer/ HR in case of self or an employee's illness of contagious nature so that preventive actions can be planned for others (K) we to the score			
Knowledge and Understanding (
Element	Knowledge and Understanding			
A. Organizational Context (Knowledge of the company / organization and its processes)	The user/individual on the job needs to know and understand: KA1. relevant standards, procedures and policies related to Health, Safety and Environment followed in the company			
A. Technical Knowledge	The user/individual on the job needs to know and understand: KB1. basic knowledge of Safety procedures(fire fighting, first aid) within the organization KB2. basic knowledge of various types of PPEs and their usage KB3. basic knowledge of risks associated with each occupation in the organization KB4. knowledge of personal hygiene and how an individual can contribute towards creating a highly safe and clean working environment			
Skills (S) w.r.t. the scope				
Element	Skills			
A. Core Skills/ Generic Skills	Writing Skills			
	The user/ individual on the job needs to know and understand how to: SA1. write basic level notes and observations Reading Skills			
	The user/individual on the job needs to know and understand how to: SA2. read safety instructions put up across the plant premises SA3. read safety precautions mentioned in equipment manuals and panels to understand the potential risks associate with the equipment			
	Oral Communication (Listening and Speaking skills)			
	The user/individual on the job needs to know and understand how to: SA4. effectively communicate information to team members and Inform employees in the plant and concerned functions about potentials Safety, Health and Environment related risks observed			
	SA5. question operator/ supervisor in order to understand the safety related issues SA6. attentively listen with full attention and comprehend the information given by the speaker during safety drills and training programs			
B. Professional Skills	Judgmental Thinking			







The user/individual on the job needs to know and understand how to:			
SB1. use common sense and make judgments during day to day basis			
SB2. use reasoning skills to identify and resolve basic problems			

NOS Version Control

NOS Code	ASC/N0006		
Credits(NSQF)	TBD	Version number	1.0
Industry	Automotive	Drafted on	13/08/13
Industry Sub-sector	Supply Chain Management	Last reviewed on	23/08/13
Occupation	Vendor Development	Next review date	30/07/15







National Occupational Standard

Overview

This unit is about the implementing the various principles of 5S and ensure that the given guidelines are followed to ensure a clean and efficient working environment in the organization







Unit Code	ASC/N0022			
Unit Title (Task)	Ensure implementation of 5S activities at the shop floor & the			
	office area			
Description	This NOS is about overseeing the implementation of all 5 S activities both			
	at the shop floor and the office area by the team members and training			
	the team in implementation of the 5S principles			
Scope	The individual needs to			
	Ensure sorting, streamlining/ organizing, storage and			
	documentation, systematic cleaning, standardization and			
	sustenance across the plant and office premises of the			
	organization as given in the organization guidelines			
	organization as given in the organization gardennes			
Performance Criteria (PC) w.	r.t. the Scope			
Element	Performance Criteria			
Ensure proper sorting of	PC1. Ensure all recyclable materials are put in designated containers			
items at the work place	PC2. Ensure no Tools, fixtures & jigs are lying on workstations unless in			
	use and no un-necessary items is lying on workbenches or work			
	surfaces unless in use			
	PC3. Ensure that the operators and other team members are			
	segregating the waste in hazardous/ Non Hazardous waste as per			
	the sorting work instructions			
	PC4. Ensure that all the operators are following the technique of waste			
	disposal and waste storage in the designated bins			
	PC5. Segregate the items which are labelled at red tag items for the			
	process area and keep them in the correct places			
	PC6. Ensure that all the tools/ equipment/ fasteners/ spare parts are			
	arranged as per specifications/ utility into proper trays, cabinets,			
	lockers as mentioned in the 5S guidelines/ work instructions			
	PC7. Check for return of any type of extra material and tools to the			
	designated sections and make sure that no additional material/			
	tool is lying near the work area PC8. Oversee removal of unnecessary equipment, storage, furniture,			
	unneeded inventory, supplies, parts and material			
	PC9. Ensure that areas of material storage areas are not overflowing			
	PC10. Ensure proper stacking and storage of the various types of boxes			
	and containers as per the size/ utility to avoid any fall of items/			
	breakage and also enable easy sorting when required			
Ensure proper	PC11. Ensure that the team follows the given instructions and checks for			
documentation and storage	labelling of fluids, oils. lubricants, solvents, chemicals etc. and			
- streamlining & organizing	proper storage of the same to avoid spillage, leakage, fire etc.			
the workplace	PC12. Make sure that all material and tools are stored in the designated			







	places and in the manner indicated in the EC instructions			
	places and in the manner indicated in the 5S instructions PC13. Ensure that organizing the workplace takes place with due			
	considerations to the principles of wasted motions, ergonomics,			
	work & method study.			
Ensure cleaning of self and	PC14. Ensure that the area has floors swept, machinery clean and is			
the work place	generally neat and tidy. In case of cleaning, ensure that correct			
	displays are maintained on the floor which indicate potential safety			
	hazards			
	PC15. Ensure workbenches and work surfaces are clean and in good			
	condition			
	PC16. Ensure adherence to the cleaning schedule for the lighting system			
	to ensure proper illumination			
	PC17. Ensure self-cleanliness - clean uniform, clean shoes, clean gloves,			
	clean helmets, personal hygiene			
Ensure standardization	PC18. Ensure that daily cleaning standards and schedules to create a			
	clean working environment are followed across the plant			
	PC19. Oversee that various cleaning and organizing tasks have been			
	developed and assigned for the work area			
	PC20. Ensure logical and user friendly documentation and file			
	management for all activities across the plant and create guidelines			
	around standardization of processes			
	PC21. Ensure timely creation and sharing of the 5S checklists PC22. Ensure that the 5S manual are available as per the timelines			
Ensure sustenance	PC23. Ensure team cooperation during the audit of 5 S activities			
Ensure sustemmee	PC24. Ensure that workmen are periodically trained to address challenges			
	related to 5S			
	PC25. Participate actively in employee work groups on 5S and encourage			
	team members for active participation			
	PC26. Oversee that the staff/operators are trained and fully understand			
	5s procedures			
	PC27. Ensure that all the guidelines for What to do and What not to do			
	to build sustainability in 5S are mentioned in the 5S check lists/			
	work instructions and are easily searchable			
	PC28. Ensure continuous training of the team members on 5S in order to			
	increase their awareness and support implementation			
	PC29. Ensure that all visual controls, notice boards, symbols etc. at the			
	manufacturing place are created, working and are put up as per			
the requirement Knowledge and Understanding (K) w.r.t. the scope				
Element	Knowledge and Understanding			







A. Organizational Context (Knowledge of the company / organization and its processes)	The user/individual on the job needs to know and understand: KA1. relevant standards, procedures and policies related to 5S followed in the company		
B. Technical Knowledge Skills (S)w.r.t. the scope	The user/individual on the job needs to: KB5. have basic knowledge of 5S procedures KB6. know various types 5s practices followed in various areas KB7. understand the 5S checklists provided in the department/ team KB8. have skills to identify useful & non useful items KB9. have knowledge of labels , signs & colours used as indicators KB10. Have knowledge on how to sort and store various types of tools, equipment, material etc. KB11. know , how to identify various types of waste products KB12. understand the impact of waste/ dirt/ dust/unwanted substances on the process/ environment/ machinery/ human body KB13. have knowledge of best and environment protective ways of cleaning & waste disposal KB14. understand the importance of standardization in processes KB15. understand the importance of sustainability in 5S KB16. have knowledge of TQM process KB17. have knowledge of various materials and storage norms KB18. understand visual controls, symbols, graphs etc.		
Element	Skills		
A. Core Skills/ Generic Skills	Writing Skills The user/ individual on the job needs to know and understand how to: SA7. write basic level notes and observations SA8. note down observations (if any) related to the process SA9. write information documents to internal departments/ internal teams Reading Skills		
	The user/individual on the job needs to know and understand how to: SA10. read 5S instructions put up across the plant premises		
	Oral Communication (Listening and Speaking skills)		
	The user/individual on the job needs to know and understand how to: SA11. effectively communicate information to team members inform employees in the plant and concerned functions about 5S SA12. question the process head in order to understand the 5S related issues		







	SA13. attentively listen with full attention and comprehend the information given by the speaker during 5S training programs				
B. Professional Skills	Judgmental Thinking				
	The user/individual on the job needs to know and understand how to: SB3. use common sense and make judgments during day to day basis SB4. use reasoning skills to identify and resolve basic problems using 5S				
	Persuasion				
	The user/ individual on the jobs needs to know and understand how to: SB5. persuade team members to follow 5 S SB6. ensure that the team members understand the importance of				
	using 5 S tool				
	Creativity				
	The user/individual on the job needs to know and understand how to: SB7. use innovative skills to perform and manage 5 S activities at the work desk and the shop floor				
	SB8. exhibit inquisitive behaviour to seek feedback and question on the existing set patterns of work emerge, techniques in CA/CI around 5 S work practices				
	Self -Discipline				
	The user/individual on the job needs to know and understand how to: SB9. do what is right, not what is a popular practice SB10. follow shop floor rules& regulations and avoid deviations SB11. lead by example in the plant premises while performing activities related to 5S SB12. ensure self-cleanliness on a daily basis SB13. demonstrate the will to keep the work area in a clean and orderly manner				
	Ownership				
	The user/individual on the job needs to know and understand how to: SB14. accept additional responsibility for self and the team SB15. encourage self and other to take greater responsibilities for managing 5S				
	SB16. identify obstacles and bottlenecks in the process and find basic level solutions for removing these obstacles				
	Decision making				







NOS Code	ASC/N0022			
Credits(NSQF)	TBD	Version number	1	
Industry	Automotive	Drafted on	1/03/2014	
Industry Sub-sector	Manufacturing/ R&D	Last reviewed on	15/03/2014	
Occupation	All	Next review date	15/03/2016	
	The user/individual on the job needs to know and understand how to: SB17. use previous experience in resolving problems and taking decisions SB18. make timely and independent decisions on the line/ shift within the boundaries of the delegation matrix of the organization			

NOS Version Control