

# **Automotive Skills Development Council**





## QUALIFICATIONS PACK - OCCUPATIONAL STANDARDS FOR AUTOMOTIVE INDUSTRY

## What are **Occupational** Standards (OS)?

- OS describe what individuals need to do, know and understand in order to carry out a particular job role or function
- OS are performance standards that individuals must achieve when carrying out functions in the workplace, together with specifications of the underpinning knowledge and understanding

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## Introduction

## **Qualifications Pack-Press Shop Shift In charge**

**SECTOR: AUTOMOTIVE** 

**SUB-SECTOR: MANUFACTURING** 

**OCCUPATION:**SHEET METAL PRESSING

JOB ROLE: PRESS SHOP LINE IN CHARGE

**REFERENCE ID:** ASC Q/3405

Press Shop Line In Charge: Also known as line leader/ team leader, this role is similar for all types of Sheet metal pressing operations

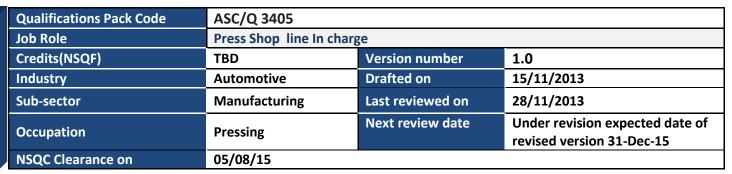
Brief Job Description: This role is responsible for managing the metal pressing and sheeting activities in a line/ shift to create well-formed sheet metal components for automobile frames and auto components using manual, hydraulic or pneumatic presses, defining and maintaining process parameters, conducting quality checks on output product, deploying manpower as per requirement and maintaining records related to production, rejections, material movement and manpower productivity for a line/shift

Personal Attributes: Technical knowledge of pressing and metallurgy, Reading, writing and communication skills, ability to plan and prioritize, quality consciousness, analytical thinking, sensitivity to problem solving, quick decision making, safety orientation, dexterity and high precision, ability to use internal ERP systems (if existing), managing teams, grievance management, listening skills, ability to train team members



**Performance Criteria** 





The role is responsible for supervising the various Press Shop processes like centring, blanking, deep drawing, shearing, piercing, flanging and finishing used for creating Auto Component covers & bases as well as vehicle frames, setting parameters for press operations and managing operations for a line or a shift to fulfil the production plan as shared with the team  6  Diploma in Mechanical Engineering  B.E/B.Tech  Latest Press shop machines and techniques available in the market  5S and Safety aspects  Problem Solving Techniques  Quality Management Systems  Team Management skills  IT and ERP awareness  1 ASDC recommends that candidates should seek full employment not before attaining an age of 18 years.  2 However, as per Factories Act1948:  No one can be employed before attaining the age of 15  A person between the age of 15 – 18 (both inclusive) could be employed only with employers who follow safety and security systems & processes and
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also that the employee in this bracket will be working under supervision.  3. Please note that under the Factories Act 1948, different States may have slightly varying provision which need to be adhered to.
Press Shop Experience: 12- 15 years (ITI Background), 3-4 year (diploma background) and 1-2 years (B.E)
<ol> <li>ASC/N3411: Manage various press shop operations like centring, blanking, deep drawing, piercing, flanging and finishing, set press machine and train the team.</li> <li>ASC/N0016: Understand process requirements, ensuring process implementation and suggest process improvements</li> <li>ASC/N0017: Manage and analyze production related operations of the shift/ line on a day to day basis</li> <li>ASC/N0018: Finalize and manage the team on the line/ shift on a day to day basis</li> <li>ASC/N0006:Maintain a safe and healthy working environment</li> <li>ASC/N0022: Ensure implementation of 5S activities at the shop floor and the office area</li> <li>Optional:</li> </ol>

As described in the relevant NOS units



## Qualifications Pack For Press Shop Line In charge





Keywords /Terms	Description
Core Skills/Generic Skills	Core Skills or Generic Skills are a group of skills that are key to learning and working in today's world. These skills are typically needed in any work environment. In the context of the NOS, these include communication related skills that are applicable to most job roles.
Function	Function is an activity necessary for achieving the key purpose of the sector, occupation, or area of work, which can be carried out by a person or a group of persons. Functions are identified through functional analysis and form the basis of NOS.
Job role	Job role defines a unique set of functions that together form a unique employment opportunity in an organization.
Knowledge and Understanding	Knowledge and Understanding are statements which together specify the technical, generic, professional and organizational specific knowledge that an individual needs in order to perform to the required standard.
National Occupational Standards (NOS)	NOS are Occupational Standards which apply uniquely in the Indian context
Occupation	Occupation is a set of job roles, which perform similar/related set of functions in an industry.
Organisational Context	Organisational Context includes the way the organization is structured and how it operates, including the extent of operative knowledge managers have of their relevant areas of responsibility.
Performance Criteria	Performance Criteria are statements that together specify the standard of performance required when carrying out a task.
Qualifications Pack(QP)	Qualifications Pack comprises the set of NOS, together with the educational, training and other criteria required to perform a job role. A Qualifications Pack is assigned a unique qualification pack code.
Qualifications Pack Code	Qualifications Pack Code is a unique reference code that identifies a qualifications pack.
Scope	Scope is the set of statements specifying the range of variables that an individual may have to deal with in carrying out the function which have a critical impact on the quality of performance required.
Sector	Sector is a conglomeration of different business operations having similar businesses and interests. It may also be defined as a distinct subset of the economy whose components share similar characteristics and interests.



## Qualifications Pack For Press Shop Line In charge





Sub-Sector	Sub-sector is derived from a further breakdown based on the characteristics and interests of its components.	
Sub-functions	Sub-functions are sub-activities essential to fulfil the achieving the objectives of the function.	
Technical Knowledge	Technical Knowledge is the specific knowledge needed to accomplish specific designated responsibilities.	
Unit Code	Unit Code is a unique identifier for a NOS unit, which can be denoted with an 'N'	
Unit Title	Unit Title gives a clear overall statement about what the incumbent should be able to do.	
Vertical	Vertical may exist within a sub-sector representing different domain areas or the client industries served by the industry.	
Keywords /Terms	Description	
NOS	National Occupational Standard(s)	
NSQF	National Skills Qualifications Framework	
OEM	Original Equipment Manufacturer	
OS	Occupational Standard(s)	



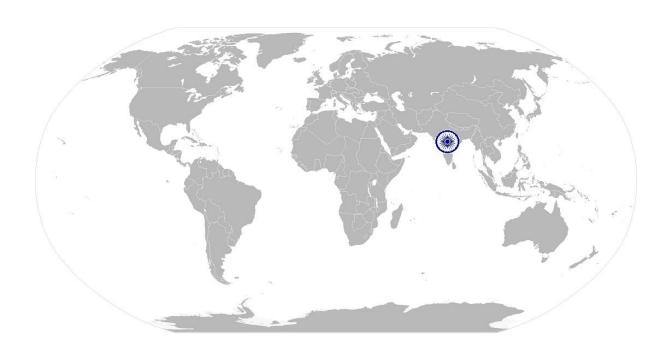






Manage various press shop operations like centring, blanking, deep drawing, piercing, flanging and finishing, set press machine and train the team

# National Occupational Standards



## **Overview**

This unit is about supervising the various press shop operations like centring, blanking, deep drawing, piercing, flanging and finishing to create the required work pieces as per the given work orders









### ASC/N3411

**Unit Code** 

Unit Title

Unit Title (Task)	Manage various press shop operations like centring, blanking, deep			
	drawing, piercing, flanging and finishing, set press machine and train the team.			
Description				
Description	This NOS is about managing end to end operations to ensure that the			
	final products manufactured by Press shop team is as per the quality and			
Control	production norms set by the organization			
Scope	The Press shop line/ shift in charge will be responsible for			
	<ul> <li>managing end to end pressing operations in the shift</li> </ul>			
	setting the machine operating parameters and operating process			
	<ul> <li>training team members on the process</li> </ul>			
	The job holder will cover all types of pressing methods to manufacture			
	Auto components like doors, frames and other components. The role			
	holder will interact with the assembly line, paint shop, weld shop,			
	maintenance team, HR, quality management and material management			
	team			
Performance Criteria (PC)	w.r.t. the Scope			
Element	Performance Criteria			
Press Shop line/ shift	PC1. Understand the process to be conducted along with parameters			
operations	like application pressure, die setting, die drop time, press weight			
	etc.			
	PC2. Understand the type of pressing process along with the machine			
	involved in the process			
	PC3. Ensure that the Press Shop Operators and helpers have fully			
	understood the job/task mentioned in the work order			
	PC4. Address all queries shared by the team are resolved by the			
	supervisor and queries beyond the scope of the supervisor are			
	highlighted to the concerned team			
	PC5. Ensure that the press machine operators have selected the right			
	drawings and sketches to enable them to join the required parts			
	as mentioned in the Work Instructions			
	PC6. Check for material availability in the stores for the press shop as			
	per the production plan shared for the shift/ day and escalated			
	issues if required			
	PC7. Ensure that the die setting is checked before each pressing			
	process sequence and at the end of each pressing sequence so			
	that any change in die performance parameters can be			
	immediately detected and suitable action be taken by the team			
	PC8. Ensure that minimal time is spent by the team in die setting and			
	die changing. Ensure a readily available die setting kit is present			
	at the shop floor during press operations			
	PC9. Ensure that the team periodically checks the die clamp/ die			









Knowledge and Understanding	holder, counterbalance, press stroke, braking system etc. as per instructions given in the work instruction/ control plan PC10. Ensure that the die and the work piece are secure and are aligned to each other PC11. Ensure that the press shop operators selects the correct die as required by the process and that the die setting parameters are selected as mentioned in the Work Instructions/ Control Plan PC12. Ensure availability of various types of marking and measuring tools required during operations PC13. Ensure that all the marking and measuring tools are calibrated as per the schedule and the operator has selected the right kind of cutting tools and striking tools for the pressing operations and the correct bending force is applied while using bender machine on the sheets to minimise damage to the work pieces PC14. Ensure that the operator regularly cleans various machine parts for lubrication and surface properties as per the maintenance check list PC15. In case process changes are required, ensure that the settings are modified by the supervisor or the machine setter PC16. Monitor the process parameters which are noted by the press operator in the observation logs heet and check for conformance with the parameters PC17. Observe and analyse any irregularity in the pressing process and take preventive steps so that the overall quality of the output is as per the desired standards PC18. Ensure that the first piece and the final pressed piece (blank and sheet) in the manufacturing process are checked for quality conformance and carry out a 100% inspection of output parts PC19. Check for any side and surface cracks, chipped edges etc. to determine flaws in the pressing operations PC20. Verify the product tagging used by the operator and ensure that the storage of produced goods is as per the SOPs/ Work Instructions and that the pressed parts are kept in designated bins/racks PC21. Ensure that the operator and helper are using the required Personal Protective Equipment like gloves, ear plugs, safety shields, masks
Element	Knowledge and Understanding
	The user/individual on the job needs to know and understand:
A. Organizational	The usery marvidual on the job needs to know and understand.









Context (Knowledge of	KA1. relevant manufacturing standards and procedures followed in	
the company /	the company KA2. different types of products manufactured by the company	
organization and its	KA3. functional processes like Procurement, Store management,	
processes)	inventory management, quality management and key contact	
	points for query resolution	
	KA4. quality norms and standards prescribed in the Quality Manual by	
	the organization for pressing	
	KA5. 5S and Safety norms practiced in the organization	
B. Technical	The user/individual on the job needs to know and understand:	
Knowledge	KB1. different types of pressing processes and associated equipment	
	KB2. working of hydraulic and mechanical presses	
	KB3. running of a press line, different types of presses that are used in	
	the pressing process, including their designs, uses and basic repair and maintenance	
	KB4. cushion setting, clearance height settings, etc. as per output	
	specifications for pressing	
	KB5. different sheet metal gauge and tolerance values	
	KB6. different types of die and die setting process	
	KB7. pressing process defects and related impact on the performance	
	KB8. the methods of using instruments like vernier callipers,	
	micrometres, rulers and other inspection tools	
	KB9. basic laws of physics related to force, displacement, metal	
	deformation	
	KB10. the methods of using measuring and marking tools like T Squares, dividers, scribers, rulers etc.	
	KB11. various national and international sheet pressing standards used	
	by the automotive sector in India	
	KB12. how to read and interpret sketches and engineering drawings	
	KB13. how to visually represent the final product output and hence	
	decide on the key steps to be followed for sheet metal pressing	
	KB14. metallurgical properties of metal sheets	
	KB15. various problems solving tools like 7QC, Why Analysis, Brain	
	storming	
	KB16. potential health and safety hazards and related Safety precautions to be undertaken during the pressing process	
Skills (S)w.r.t. the scope	precautions to be undertaken during the pressing process	
Elements	Skills	
A. Core Skills/ Generic	Writing and reading skills	
Skills		
	The user/ individual on the job needs to know and understand how to:	
	SA1. create first level process manuals, Control Plans, Work Instructions in an manner that the operators can easily	
	understand the process requirements and process steps	
	SA2. create small notes/ work documents/ diagrams for supervisors	









	,operators and helpers to help them understand the process SA3. use emails and other business correspondence methods ( internal memos, circular etc.) for communicating with other team members/ vendors/ suppliers etc. SA4. read equipment manuals and process documents given by the equipment supplier to understand the equipment and processes better
	Oral Communication (Listening and Speaking skills)
	The user/individual on the job needs to know and understand how to:
	SA5. discuss task lists, schedules, and work-loads with the operative team members
	SA6. effectively explain supervisors, operators and helpers about equipment operations, process steps and other operational requirements
	SA7. answer the queries raised by the operative team as well as intercompany departments
	SA8. effectively communicate with the operators and helpers and make them aware of work expectations, targets, policies, processes etc.
	SA9. attentively listen with full attention the queries and grievances raised by the operative team and comprehend the information given by the speaker
B. Professional Skills	Analytical Thinking
	The user/individual on the job needs to know and understand how to:  SB1. break the problem into smaller issues and tasks to arrive at a solution  SB2. understand inter process relationship and establish relationship between various parts of the problem  SB3. leverage experience to find effective solutions to problems  SB4. use basic analytical tools to arrive at solutions
	Plan and Organize
	The user/individual on the job needs to know and understand how to:  SB5. plan, organize and prioritize the work order and jobs received from the production manager
	SB6. manage the schedule plan for the operators and helpers on the line/shift
	SB7. validate all process/ equipment manuals so that the final process selected is correct
	SB8. organize information, tools, manuals etc. on the shop floor so that sorting becomes easy
	SB9. reorganize resources on the line/ shift in case of change of plans
	Judgment and Critical Thinking









# Manage various press shop operations like centring, blanking, deep drawing, piercing, flanging and finishing, set press machine and train the team

The user	/individual on the	ioh	needs to	know and	understand how to:

- SB10. use common sense and make judgments during day to day basis
- SB11. use reasoning skills to identify and resolve problems
- SB12. use intuition to detect any potential problems which could arise during operations

#### **Ownership**

The user/individual on the job needs to know and understand how to:

- SB13. accept additional responsibility for self and the team
- SB14. encourage self and other to take greater responsibilities
- SB15. ensure that the work allocated to the team is completed as per timelines and quality norms
- SB16. identify obstacles and bottlenecks in the process and on own find basic level solutions for removing these obstacles

#### **Quality Consciousness**

The user/individual on the job needs to know and understand how to:

- SB17. identify defective parts in the manufacturing line by comparing manufactured pieces with the work standard
- SB18. link the defect observed with the overall impact on the performance of the component/ automobile
- SB19. support and contribute in montoring and delivering high quality output from self and others
- SB20. train team members on maintaining quality standards set by the organization

#### **Decision making**

The user/individual on the job needs to know and understand how to:

- SB21. use previous experience in resolving problems and taking decisions
- SB22. make timely and independent decisions on the line/ shift within the boundaries of the delegation matrix of the organization

#### Out of Box thinking

The user/individual on the job needs to know and understand how to:

- SB23. Familiarise with leading practices available in the market
- SB24. Think independently on new approaches to manufacturing process, material management, data management and team management
- SB25. Represent any new ideas/ approaches on process improvement and productivity improvement to the seniors in the team









Manage various press shop operations like centring, blanking, deep drawing, piercing, flanging and finishing, set press machine and train the team

## **NOS Version Control**

NOS Code	ASC/N3411		
Credits(NSQF)	TBD	Version number	1.0
Industry	Automotive	Drafted on	15/11/2013
Industry Sub-sector	Manufacturing	Last reviewed on	28/11/2013
Occupation	Pressing	Next review date	Under revision expected date of revised version 31-Dec-15





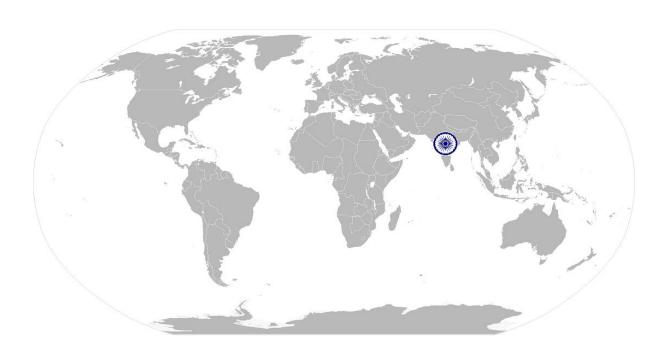






Understand process requirements, ensure implementation and suggest process improvements

# National Occupational Standard



## **Overview**

This unit is about the understanding all the required processes, creating first level process documents, training operators on the process, ensuring process implementation and providing basic inputs for improvement









# Understand process requirements, ensure implementation and suggest process improvements

Unit Code	ASC /N0016
Unit Title (Task)	Understand process requirements, ensuring implementation & suggest process improvements
Description	This NOS is about understanding for the required processes, drafting first level process manuals, ensuring implementation of processes and providing inputs for process improvement through deploying different tools/ participating in problem analysis
Scope	The role will be responsible for
	<ul> <li>understanding the required processes and ensuring implementation</li> </ul>
	first level design of process improvement initiatives
	<ul> <li>implementation of initiatives on the shop floor</li> </ul>
	The job holder will cover all types of manufacturing processes in the automobile industry. The role holder will interact with the different manufacturing process teams, maintenance team, material management team, industrial engineering team, Quality Control & Assurance team, Safety team and HR/IR team
Performance Criter	ia(PC) w.r.t. the Scope
Element	Performance Criteria
	PC1. Display detailed understanding of all the requisite processes to be adopted for completing the work order through reading the process manuals/ Work Instructions/Standard Operating Procedures for the production job  PC2. Ensure first level drafting of process manuals, Work Instructions,

## Control Plans, process flow charts to enable the team to easily understand and implement the process PC3. Ensure proper display of Work Instructions, Control Plans and flow charts at the correct places on the shop floor to enable timely and proper view of the documents Understanding all the PC4. Share knowledge of processes, inputs and outputs with the operators requisite processes in detail and in order to enhance their skill levels and ensuring PC5. Maintain work flow by monitoring steps of the processes, setting implementation variables, observing control points and equipment PC6. Monitor various process parameters on a regular basis and ensure compliance to agreed standards (e.g. ambient air quality, stack monitoring, water quality monitoring etc.) PC7. Ensuring recording and reporting procedures and systems are in place PC8. Facilitating corrections to malfunctions within process control points PC9. Ensure that all the tools and measuring instruments used on the shop floor are inspected, tested and calibrated internally/ externally as per the schedule PC10. Support the Shop Head/ Process Head in arranging for the requisite









Process Improvement	usage certificates for the tools and equipment as per the internal guidelines of the organization  PC11. Ensure 5S implementation in the production line by analysing possible areas of systems and process improvements and ensure implementation of the recommended measures to address the gaps  PC12. Ensure successful implementation of the completed Poka Yoke and kaizen on the running line  PC13. Support the Shop Head/ Process manager in conducting first level audit of the manufacturing process on the shop floor  PC14. Ensure optimum resource utilization and wastage reduction through process improvements, Kaizens, TQM, Poka Yoke etc. in the shift  PC15. Provide inputs for analysis of breakdown trends and current maintenance process to identify areas for improvement to achieve cost savings and reduce breakdown timing  PC16. Identify areas of improvement in the existing processes/systems and take measures to adhere to the identified Kaizen/ process improvement initiatives  PC17. Ensure inputs from the line operators are considered while designing for various Poka Yoke, kaizen initiatives  PC18. Encourage team members/ Supervisor/ operators to suggest quality
	improvement measures through suggestion schemes, evaluate feasibility of the ideas and discuss their implementation with seniors PC19. Support in analysing internal & external rejection data, planning and ensuring implementation of the corrective measures PC20. Ensure team has understanding of basic analytical tools like Why analysis, 7 QC tools, TQM principles to analyse various problems and design process improvement activities PC21. Support the Process Engineering/ Industrial Engineering team in modifications of the process flow, process/ plant layout to improve the
Implementation of various initiatives	process TAT, operational ergonomics, work quality etc.  PC22.Take overall responsibility to ensure adherence to Safety standards by all employees and establish zero accident practice in the section  PC23.Implement various business excellence techniques like Kaizen, 5S initiatives, etc. to enhance productivity for the plant/ shift
Knowledge and Understan	ding (K)
A. Organizational Context (Knowledge of the company / organization and its processes)	The user/individual on the job needs to know and understand: KA1. relevant manufacturing standards and procedures followed in the company in detail KA2. different types of products manufactured by the company KA3. knowledge of functional processes like Procurement, Store management, inventory management, quality management and key contact points for query resolution KA4. quality norms and standards prescribed in the Quality Manual by the









	organization for painting			
B. Taraka da da	KA5. 5S and Safety norms practiced in the organization  The user/individual on the ich peeds to know and understand:			
B. Technical	The user/individual on the job needs to know and understand:			
Knowledge	KB1. different types of manufacturing processes used			
	KB2. requirement of raw materials used in the process			
	KB3. about tools, jigs and fixtures, their usage and maintenance methods			
	KB4. how to operate the machine in both, automatic and manual mode			
	KB5. basic understanding of robotics, CNC operations, data acquisitions			
	systems, automatic recording instruments  KB6. using engineering drawings, sketches, control plan and work instructions			
	KB6. using engineering drawings, sketches, control plan and work instructions in the plant			
	KB7. usage of various measurement tools like Vernier Calipers, Micrometres, rulers, scales, weighing machines etc.			
	KB8. basic arithmetic and calculation methods			
	KB9. how to handle electrical equipment and circuits, rectifiers and control panel etc.			
	KB10. different types of defects which may arise due to improper			
	manufacturing and the impact of the defect on product performance			
	KB11. metallurgical and chemical properties of material involved			
	KB12. how to measure the correct specifications of the output in the terms of			
	thickness, hardness, durability, tightness, finesse etc.			
	KB13. various problems solving tools like 7QC, Why Analysis, Brain storming etc.			
	KB14. key areas of power consumption/ steam consumption, compressed air consumption etc.			
	KB15. various data entry tools and formats used in the organization			
	KB16. ability to visualize the final product output and hence decide on the key steps and parameters to be followed			
	KB17. usage of various business correspondence tools like Email, MS Office tools ( Word, Excel, Power Point) etc.			
	KB18. about the various hazards related to various chemicals if used in the			
	processes, the hazards involved in the process operations and usage of PPEs			
Skills (s) [optional]				
A. Core Skills/ Generic	Writing and reading skills			
Skills	The user/ individual on the job needs to know and understand how to:			
	SA1. create first level process manuals, Control Plans, Work Instructions in an			
	manner that the operators can easily understand the process			
	requirements and process steps			
	SA2. create small notes/ work documents/ diagrams for supervisors			
	operators and helpers to help them understand the process,			
	SA3. use emails and other business correspondence methods (internal			
	memos, circular etc. ) for communicating with other team members/			









vendors/ suppliers etc.				
SA4. read equipment manuals and process documents given by the equipment supplier to understand the equipment and processes better				
equipment supplier to understand the equipment and processes bette	:1			
Oral Communication (Listening and Speaking skills)				
The user/individual on the job needs to know and understand how to:				
SA5. discuss task lists, schedules, and work-loads with the operative team members				
SA6. effectively explain supervisors, operators and helpers about equipmer operations, process steps and other operational requirements	it			
SA7. answer the queries raised by the operative team as well as				
intercompany departments				
SA8. effectively communicate with the operators and helpers and make the	m			
aware of work expectations, targets, policies, processes etc.				
SA9. attentively listen with full attention the queries and grievances raised	by			
the operative team and comprehend the information given by the				
B. Professional Skills Team Leadership				
·				
The user/individual on the job needs to know and understand how to:				
SB1. communicate effectively to the team members				
	SB2. identify conflicts in the team and try to resolve them at the earliest			
SB3. Interact and engage with the team members on a day to day basis SB4. counsel and coach the operators and help them resolve issues	SB3. interact and engage with the team members on a day to day basis			
SB5. timely highlight to the management about any good work/ achievement	nt.			
	by the operators and helpers			
Analytical Thinking				
The user/individual on the job needs to know and understand how to:				
SB6. break the problem into smaller issues and tasks to arrive at a solution				
SB7. understand inter process relationship and establish relationship betwe	en			
various parts of the problem				
SB8. leverage experience to find effective solutions to problems				
SB9. use basic analytical tools to arrive at solutions				
Plan and Organize				
The user/individual on the job needs to know and understand how to:				
SB10. plan, organize and prioritize the work order and jobs received from t	he			
production manager				
SB11. manage the schedule plan for the operators and helpers on the line/shift				
SB12. validate all process/ equipment manuals so that the final process				
selected is correct				
SB13. organize information, tools, manuals etc. on the shop floor so that				









# Understand process requirements, ensure implementation and suggest process improvements

sorting b	becomes	easy
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SB14. reorganize resources on the line/shift in case of change of plans

### **Judgment and Critical Thinking**

The user/individual on the job needs to know and understand how to:

- SB26. use common sense and make judgments during day to day basis
- SB27. use reasoning skills to identify and resolve problems
- SB28. use intuition to detect any potential problems which could arise during operations
- SB29. critically analyse solutions/ recommendations shared by operatives and supervisors for implementation

#### Ownership

The user/individual on the job needs to know and understand how to:

- SB30. accept additional responsibility for self and the team
- SB31. encourage self and other to take greater responsibilities
- SB32. ensure that the work allocated to the team is completed as per timelines and quality norms
- SB33. identify obstacles and bottlenecks in the process and on own find basic level solutions for removing these obstacles

#### **Team Work**

The user/individual on the job needs to know and understand how to:

- SB34. motivate and provide support for the team on the shop floor
- SB35. encourage collaboration between team members
- SB36. resolve team issues and grievances to manage conflicts within the team
- SB37. create an environment of approachability, trust and openness within the team
- SB38. ensure role clarity for all operators and helpers on the line/shift
- SB39. escalate any team related issues to the concerned person at the right time

#### **Quality Consciousness**

The user/individual on the job needs to know and understand how to:

- SB40. identify defective parts in the manufacturing line by comparing manufactured pieces with the work standard
- SB41. link the defect observed with the overall impact on the performance of the component/ automobile
- SB42. support and contribute in monitoring and delivering high quality output from self and others
- SB43. train team members on maintaining quality standards set by the organization

#### **Decision making**

The user/individual on the job needs to know and understand how to: SB44. use previous experience in resolving problems and taking decisions









SB45. make timely and independent decisions on the line/ shift within the boundaries of the delegation matrix of the organization
Out of Box thinking
The user/ individual on the job needs to know and understand how to:  SB46. familiarise with leading practices available in the market  SB47. think independently on new approaches to manufacturing process,  material management, data management and team management  SB48. represent any new ideas/ approaches on process improvement and
productivity improvement to the seniors in the team







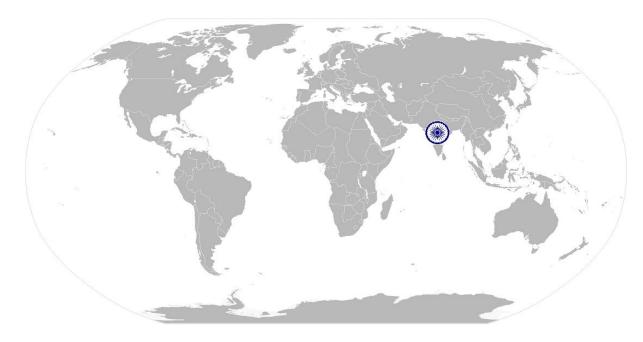




# Understand process requirements, ensure implementation and suggest process improvements

# **NOS Version Control**

NOS Code	ASC/N0016		
Credits(NSQF)	TBD	Version number	1.0
Industry	Automotive	Drafted on	25/11/2013
Industry Sub-sector	Manufacturing	Last reviewed on	15/12/2013
Occupation	Pressing	Next review date	Under revision expected date of revised version 31-Dec-15





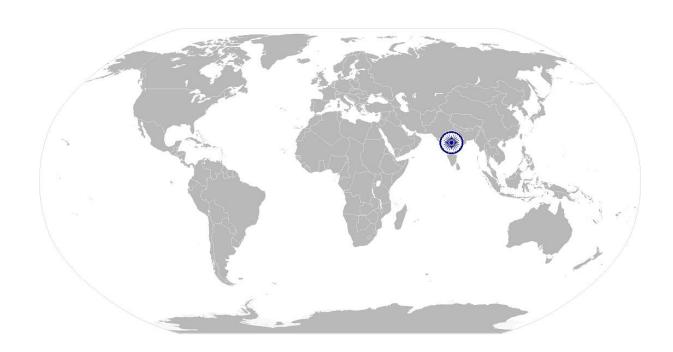






Manage and analyze production related operations of the shift/ line on a day to day basis

# National Occupational Standard



## **Overview**

This unit is about the ensuring the effective, efficient and safe production output in a shift/process sho



# National Occupational Standards





ASC/N0017

Unit Code	ASC /N0017				
Unit Title (Task)	Manage and analyze production related operations of the shift/ line on a day to day basis				
Description	This NOS is about ensuring Operational Productivity				
Scope	<ul> <li>The role will be responsible for</li> <li>managing operations in the shift/ Process</li> <li>manpower and material management in the shift/ process</li> <li>ensure conformance to quality parameters and norms</li> <li>analyse data on production, maintenance, quality, manpower deployment etc.</li> <li>The job holder will cover all types of manufacturing processes in the automobile industry. The role holder will interact with the different manufacturing process teams, maintenance team, material management team, industrial engineering team, Quality Control &amp; Assurance team, Safety team and HR/IR team</li> </ul>				
Performance Criteria(PC) w.r.t. the Scope					
Element	Performance Criteria				
Manpower Management	PC1. Undertake effective shift planning based on manpower allocation and shift handling of place right matter on the right workstation in coordination with Production In-charge to achieve production targets PC2. Support the Shop Head/ Process head in finalizing the shift rosters for the week and month based on the production plan available				
Material Management	PC3. Send inventory requirements to Stores and Purchase department and follow up with stores and purchase to ensure timely receipt of material (Spares, Consumables) PC4. Ensure that the incoming raw material quality is inspected and meets the production requirement PC5. Ensure that the material and work piece movement on the shop floor conforms to the TAT time prescribed in the SOP/ Work Plans so that production targets are met for the line/ shift				
Supervise Production Operations					









	factors of production			
	PC12. Support the maintenance team in finalizing the preventive maintenance schedule for the shop			
	PC13.Ensure that the operator and helper are using the required Personal Protective Equipment like Goggles, masks, gloves and other PPE's at the			
	time of conducting the painting operation			
	PC14.Conduct random incoming quality inspection of material and provide the relevant feedback on the same to the store			
Conformance to Product	PC15.Conduct quality inspection of the process parameters, lab parameters and WIP products and provide necessary feedback to the line leaders			
and Process Quality				
and Process Quanty	PC16.Conduct quality inspection of the first sample/batch to ensure that the quality of the product produced meet customer requirements			
	PC17.Conduct inspection and analysis of the defects observed in the process			
	and products			
	PC18.Prepare daily and monthly production MIS reports to match actual			
	performance vis-à-vis the targets and report the same to Production In- chart			
	PC19.Verify the production and material movement related data entries in the system (manual/ERP) for the shift and ensure correctness of the			
	data			
	PC20.Ensure compilation of data of breakdown maintenance and reporting the			
	same to the maintenance team			
	PC21.Collaborate with the maintenance team in conducting detailed			
	breakdown analysis to understand problems, look out for process/			
Data Collation and	machine modifications and resolve the issues			
Analysis	PC22.Conduct random sampling of the process parameters, finished goods and			
	WIP products and provide necessary feedback to the line leaders			
	PC23.Collaborate with the Quality Management and Inspection team in			
	conducting detailed analysis to resolve issues			
	PC24.Collaborate with various supervisors to capture process data points as			
	mentioned in the internal operating guidelines for data analytics			
	PC25.Support the Shop Head/ Process Head in analysing the various data			
	points related to production, maintenance, manpower deployment,			
	material management, costs etc.			
	PC26.Support the Shop Head/ Process Head in creating various analytical			
	presentations required for process/ shop/ plant review			
Knowledge and Understanding (K)				
B. Organizational	The user/individual on the job needs to know and understand:			
Context (Knowledge of	KA1. relevant manufacturing standards and procedures followed in the			
the company /	company in detail			
organization and its	KA2. different types of products manufactured by the company			
3. G2.1.3.1. a.i.a. 1.0	KA3. knowledge of functional processes like Procurement, Store management,			
	inventory management, quality management and key contact points for			









processes)	query resolution  KA4. quality norms and standards prescribed in the Quality Manual by the organization for painting  KA5. 5S and Safety norms practiced in the organization				
D. T. de Cod					
B. Technical	The user/individual on the job needs to know and understand:				
Knowledge	KB1. different types of manufacturing processes				
	KB2. requirement of raw materials used in the process				
	KB3. about tools, jigs and fixtures , their usage and maintenance				
	KB4. how to operate both in automatic and manual mode				
	KB5. basic understanding of robotics, CNC operations, data acquisitions systems, automatic recording instruments				
	KB6. different types of defects which may arise due to improper manufacturing				
	KB7. basic Arithmetic and calculation methods				
	KB8. ability to visualize the final product output and hence decide on the key steps to be followed				
	KB9. about handling of electrical equipment and circuits, rectifiers and control panel etc.				
	KB10. metallurgical and chemical properties of the material under usage				
	KB11. how to measure the correct specifications of the output in the terms of				
	thickness, hardness, durability, tightness etc				
	KB12. how to visualize the final product output and hence decide on the				
	parameters of temperature, pressure, current and voltage				
	KB13. various problems solving tools like 7QC, Why Analysis, Brain storming				
	KB14. usage of various business correspondence tools like Email, MS Office				
	tools ( Word, Excel, Power Point) etc.				
	KB15. about the various hazards related to various chemicals if used in the				
	processes, the hazards involved in the process operations and usage of				
	PPEs				
Skills (s) [optional]					
C. Core Skills/ Generic Skills	Writing and reading skills				
SKIIIS	The user/ individual on the job needs to know and understand how to:				
	SA1. create first level process manuals, Control Plans, Work Instructions in an				
	manner that the operators can easily understand the process				
	requirements and process steps				
	SA2. create small notes/ work documents/ diagrams for supervisors				
	operators and helpers to help them understand the process,				
	SA3. use emails and other business correspondence methods (internal				
	memos, circular etc. ) for communicating with other team members/				
	vendors/ suppliers etc.				
	SA4. read equipment manuals and process documents given by the				
	equipment supplier to understand the equipment and processes bette				









	Oral Communication (Listening and Speaking skills)				
	Construction (Construction Construction Cons				
	The user/individual on the job needs to know and understand how to:				
	SA5. discuss task lists, schedules, and work-loads with the operative team members				
	SA6. effectively explain supervisors, operators and helpers about equipment operations, process steps and other operational requirements				
	SA7. answer the queries raised by the operative team as well as				
	intercompany departments				
	SA8. effectively communicate with the operators and helpers and make them aware of work expectations, targets, policies, processes etc.				
	SA9. attentively listen with full attention the queries and grievances raised by				
	the operative team and comprehend the information given by the				
<i>(</i> )	speaker				
D. Professional Skills	Team Leadership				
	The user/individual on the job needs to know and understand:				
	SB1. communicate effectively to the team members				
	SB2. identify conflicts in the team and try to resolve them at the earliest				
	SB3. interact and engage with the team members on a day to day basis				
	SB4. counsel and coach the operators and help them resolve issues				
	SB5. timely highlight to the management about any good work/ achievement				
	by the operators and helpers  Analytical Thinking and Problem Solving				
	Analytical Thinking and Problem Solving				
	The user/individual on the job needs to know and understand how to:				
	SB6. identify problems occurring on the shop floor SB7. break the problem into smaller issues and tasks to arrive at a solution				
	SB8. understand inter process relationship and establish relationship				
	between various parts of the problem				
	SB9. leverage experience and technical expertise to find effective solutions				
	to problems				
	SB10. use basic analytical tools to arrive at solutions				
	SB11. collaborate with cross functional teams to resolve problems				
	Plan and Organize				
	The user/individual on the job needs to know and understand how to:				
	SB12. plan, organize and prioritize the work order and jobs received from the				
	production manager				
	SB13. manage the schedule plan for the operators and helpers on the line/shift				
	SB14. validate all process/ equipment manuals so that the final process				
	selected is correct				
	SB15. organize information, tools, manuals etc. on the shop floor so that				
	sorting becomes easy				
	SB16. reorganize resources on the line/ shift in case of change of plans				









# Manage and analyze production related operations of the shift/ line on a day to day basis

#### **Judgment and Critical Thinking**

The user/individual on the job needs to know and understand how to:

- SB17. use common sense and make judgments during day to day basis
- SB18. use reasoning skills to identify and resolve problems
- SB19. use intuition to detect any potential problems which could arise during operations
- SB20. critically analyse solutions/ recommendations shared by operatives
- SB21. and supervisors for implementation

#### **Ownership**

The user/individual on the job needs to know and understand how to:

- SB22. accept additional responsibility for self and the team
- SB23. encourage self and other to take greater responsibilities
- SB24. ensure that the work allocated to the team is completed as per timelines and quality norms
- SB25. identify obstacles and bottlenecks in the process and on own find basic level solutions for removing these obstacles

### **Team Work**

The user/individual on the job needs to know and understand how to:

- SB26. motivate and provide support the team on the shop floor
- SB27. encourage collaboration between team members
- SB28. resolve team issues and grievances to manage conflicts within the team
- SB29. create an environment of approachability, trust and openness within the team
- SB30. ensure role clarity for all operators and helpers on the line/shift
- SB31. escalate any team related issues to the concerned person at the right time

#### **Quality Consciousness**

The user/individual on the job needs to know and understand how to:

- SB32. identify defective parts in the manufacturing line by comparing
- SB33. manufactured pieces with the work standard
- SB34. link the defect observed with the overall impact on the performance of the component/ automobile
- SB35. support and contribute in monitoring and delivering high quality output from self and others
- SB36. train team members on maintaining quality standards set by the organization

#### **Decision making**

The user/individual on the job needs to know and understand how to:

- SB37. use previous experience in resolving problems and taking decisions
- SB38. make timely and independent decisions on the line/ shift within the boundaries of the delegation matrix of the organization

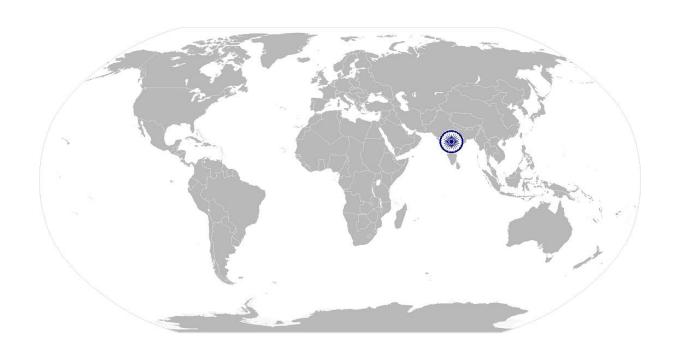








Out of Box thinking
The user/ individual on the job needs to know and understand how to:
SB39. familiarise with leading practices available in the market
SB40. think independently on new approaches to manufacturing process,
material management, data management and team management
SB41. represent any new ideas/ approaches on process improvement and
productivity improvement to the seniors in the team











# Manage and analyze production related operations of the shift/ line on a day to day basis

# **NOS Version Control**

NOS Code	ASC/N0017		
Credits(NSQF)	TBD	Version number	1.0
Industry	Automotive	Drafted on	25/11/2013
Industry Sub-sector	Manufacturing	Last reviewed on	15/12/2013
Occupation	Pressing	Next review date	Under revision expected date of revised version 31-Dec-15





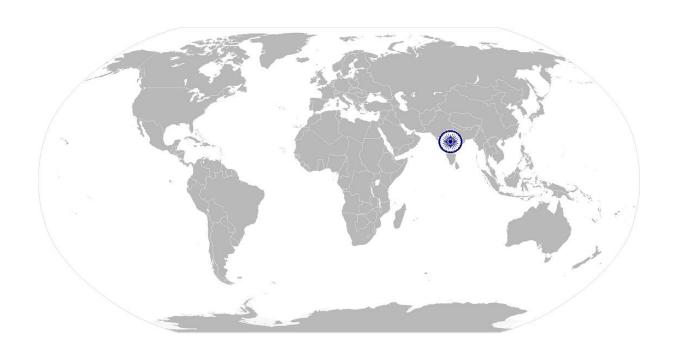






Finalize and manage the team on the line/ shift on a day to day basis

# National Occupational Standard



## **Overview**

This unit is about effective management of the team of operators and helpers for day to day operations in the line/shift









Unit Code	ASC /N0018			
Unit Title (Task)	Finalize and manage the team on the line/ shift on a day to day basis			
Description	This NOS is about managing the team of operatives and helpers on day to day basis, ensuring their shift deployment, motivating them by involving them in various engagement initiatives at the shop floor, helping them improve the skills levels and managing their grievances in the best possible manner in order to maximize the people productivity at the shop floor			
Scope	<ul> <li>The role will be responsible for</li> <li>engaging the workforce through employee engagement and communication</li> <li>finalizing manpower deployment</li> <li>measuring operator performance, sharing feedback and training of helpers and operators</li> <li>managing grievances of the team members</li> <li>The job holder will cover all types of manufacturing processes in the automobile industry. The role holder will interact with the different manufacturing process teams, maintenance team, material management team, industrial engineering team, Quality Control &amp; Assurance team, material management team and HR/IR team</li> </ul>			
Performance Criteria(PC) w.	r.t. the Scope			
Element	Performance Criteria			
Engaging the shop floor work force through employee communication and employee engagement	PC1. Ensure operators and helpers on the production line/ shift are aware of the job expectations on a daily basis  PC2. Ensure that the operators are aware of the production targets and the timelines required to process a work order as finalized in the production plan  PC3. Involve operators and helpers for the daily floor meeting/ morning meetings/ staff meetings to communicate information intended for them  PC4. Ensure communication to line operators/ helpers on any changes in policies/ processes by the organization through required verbal/ written mechanisms  PC5. Ensure participation of employees in various engagement initiatives organized at the plant and other place by the organization  PC6. Involve operators and helpers in Quality Circles, TQM & Kaizen meets, Brainstorming sessions, safety drills etc. to increase their involvement in manufacturing operations  PC7. Ensure availability of tea, snacks, drinking water and basic hygiene facilities at the shop floor for the operative workforce  PC8. Escalate issues to concerned staff in case of any issue related to			









Finalizing manpower deployment	PC9. Finalize along with the process manager, the shift planning and manpower deployment for the shift/ line as per the proposed production plan  PC10. Support the process manager in creating week wise shift rosters for the shift/ line manpower and ensure rotation of manpower as per the organizational norms and guidelines  PC11. Maintain the information on leaves/ IN Out time keeping and shift/ line overtime for the operatives and helpers and share the information with the concerned as and when required  PC12. Identify skilled manpower for the process and ensure periodic up - dation of Skill Matrix/ Skill Chart for the shift/ line/ process area  PC13. Ensure identification and deployment of right skilled people at the right places on the line/ process area
Employee Performance Measurement and Employee Development	PC14. Ensure that all the operative manpower is aware of the production targets, production plan and daily productivity targets  PC15. Track the daily performance of the operators and helpers during the shift and note the achievement levels in a manual register/ online IT enabled system  PC16. Provide feedback to the operators and helper in case of any process deviation observed  PC17. Provide feedback to managers paining to performance appraisals of operators and helpers  PC18. Ensure that the operatives are trained and are aware of the processes which need to be followed on the shop floor during the production process  PC19. Support the manager and the training team in training of entry level operators and helpers in the plant  PC20. Share knowledge of processes, inputs and outputs with the operators to enhance their skill levels  PC21. Other than technical trainings, support the team by delivering trainings related to quality and safety for the operators and helpers  PC22. Drive a culture of creativity and innovation in the team by given the team members opportunity to think out of box and express their thoughts
Grievance Management for Operators and Helpers	PC23. In case the operating staff has any queries, ensure that the queries are resolved either by self or escalated to the concerned person PC24. Listen to issues related to workmen problems/ work men grievances/ Complaints/ Personal Problems etc. for the operators and helpers PC25. Resolve issues which are under the purview of the supervisor and escalate the ones which need higher intervention to the concerned team PC26. Counsel employees for any work related issues or any personal problems highlighted by the employee
Knowledge and Understan	









A. Organizational	The user/individual on the job needs to know and understand:				
Context (Knowledge of	KA1. relevant HR Policies and Processes followed by the organization				
	KA2. different types of products manufactured by the company				
the company /	KA3. knowledge of functional processes like Procurement, Store management				
organization and its	inventory management, quality management and key contact points fo				
processes)	query resolution				
	KA4. 5S and Safety norms practiced in the organization				
B. Technical	The user/individual on the job needs to know and understand:				
Knowledge	KB1. different types of manufacturing processes				
	KB2. various grievance management tools available in the organization				
	KB3. various problems solving tools like 7QC, Why Analysis, Brain storming				
	KB4. different types of communication channels practiced by the				
	organization				
	KB5. the method of noting observations, maintaining records and sharing				
	them with the concerned in the required format				
	KB6. knowledge of shift roster norms and guidelines				
	KB7. how and when to measure performance of the operators				
	KB8. how to share feedback with team members				
Skills (s) [optional]					
A. Core Skills/ Generic	Writing and reading skills				
Skills	The week in dividual and the interest of the second beautiful.				
	The user/ individual on the job needs to know and understand how to:				
	SA1. document information from the manuals, discussion notes, process				
	charts etc.				
	SA2. create small notes/ work documents/ diagrams for operators and				
	helpers to help them understand the process				
	SA3. use emails and other business correspondence methods (internal				
	memos, circular etc. ) for communicating with other team members/				
	vendors/ suppliers etc				
	SA4. read internal information memos send by internal customers ( other				
	SA4. read internal information memos send by internal customers ( other functions within the organization)				
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	SA4. read internal information memos send by internal customers ( other functions within the organization)  Oral Communication (Listening and Speaking skills)				
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	SA4. read internal information memos send by internal customers ( other functions within the organization)  Oral Communication (Listening and Speaking skills)				
	SA4. read internal information memos send by internal customers (other functions within the organization)  Oral Communication (Listening and Speaking skills)  The user/individual on the job needs to know and understand how to:  SA5. discuss task lists, schedules, and work-loads with the operative team members				
	SA4. read internal information memos send by internal customers (other functions within the organization)  Oral Communication (Listening and Speaking skills)  The user/individual on the job needs to know and understand how to: SA5. discuss task lists, schedules, and work-loads with the operative team members SA6. answer the queries raised by the operative team as well as				
	SA4. read internal information memos send by internal customers (other functions within the organization)  Oral Communication (Listening and Speaking skills)  The user/individual on the job needs to know and understand how to: SA5. discuss task lists, schedules, and work-loads with the operative team members SA6. answer the queries raised by the operative team as well as intercompany departments				
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B. Professional Skills	SA4. read internal information memos send by internal customers ( other functions within the organization)  Oral Communication (Listening and Speaking skills)  The user/individual on the job needs to know and understand how to: SA5. discuss task lists, schedules, and work-loads with the operative team members  SA6. answer the queries raised by the operative team as well as intercompany departments  SA7. effectively communicate with the operators and helpers and make them aware of work expectations, targets, policies, processes etc.  SA8. attentively listen with full attention the queries and grievances raised by the operative team and comprehend the information given by the speaker				
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#### Finalize and manage the team on the line/shift on a day to day basis

SB1.	. identify the strengths and weaknesses of the subordinate te	
	members ( operators and helpers)	

- SB2. provide constructive and genuine feedback
- SB3. motivate the team to take independently responsibilities in their work areas
- SB4. provide training to the operators and helpers for technical and behavioural areas

## **Team Leadership**

The user/individual on the job needs to know and understand how to:

- SB5. communicate effectively to the team members
- SB6. identify conflicts in the team and try to resolve them at the earliest
- SB7. interact and engage with the team members on a day to day basis
- SB8. counsel and coach the operators and help them resolve issues
- SB9. timely highlight to the management about any good work/ achievement by the operators and helpers
- SB10. display empathy for the problems faced by the team and act on the concerns

#### **Analytical Thinking**

The user/individual on the job needs to know and understand how to:

- SB11. break the problem into smaller issues and tasks to arrive at a solution
- SB12. understand inter process relationship and establish relationship between various parts of the problem
- SB13. leverage experience to find effective solutions to problems
- SB14. use basic analytical tools to arrive at solutions
- SB15. collaborate with cross functional teams to resolve problems

#### **Judgment and Critical Thinking**

The user/individual on the job needs to know and understand how to:

- SB16. use common sense and make judgments during day to day basis
- SB17. use reasoning skills to identify and resolve problems
- SB18. use intuition to detect any potential problems which could arise during operations
- SB19. critically analyse solutions/ recommendations shared by operatives and supervisors for implementation

#### Ownership

The user/individual on the job needs to know and understand how to:

- SB20. accept additional responsibility for self and the team
- SB21. encourage self and other to take greater responsibilities
- SB22. ensure that the work allocated to the team is completed as per timelines and quality norms
- SB23. identify obstacles and bottlenecks in the process and on own find basic level solutions for removing these obstacles

#### **Team Work**

The user/individual on the job needs to know and understand how to: SB24. motivate and provide support for the team on the shop floor

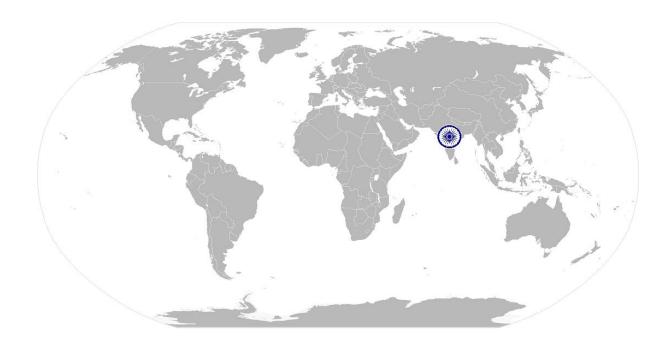








SB25. encourage collaboration between team members
SB26. resolve team issues and grievances to manage conflicts within the team
SB27. create an environment of approachability, trust and openness within the
team
SB28. ensure role clarity for all operators and helpers on the line/shift
SB29. escalate any team related issues to the concerned person at the right
time
Decision making
The user/individual on the job needs to know and understand how to:
SB30. use previous experience in resolving problems and taking decisions
SB31. make timely and independent decisions on the line/ shift within the
boundaries of the delegation matrix of the organization











## Finalize and manage the team on the line/ shift on a day to day basis

# **NOS Version Control**

NOS Code	ASC/N0018		
Credits(NSQF)	TBD	Version number	1.0
Industry	Automotive	Drafted on	25/11/2013
Industry Sub-sector	Manufacturing	Last reviewed on	15/12/2013
Occupation	Pressing	Next review date	Under revision expected date of revised version 31-Dec-15





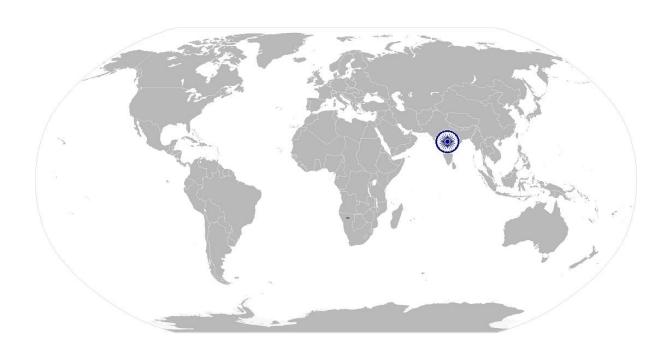






Finalize and manage the team on the line/ shift on a day to day basis

# National Occupational Standard



## **Overview**

This unit is about maintaining a Safe and Healthy working environment







## Maintain a safe and healthy working environment

Unit Code	ASC/N0006	
Unit Title		
(Task)	Maintain a safe and healthy working environment	
Description	This NOS is about creating a Safe and Healthy work place, adhering to the safety guidelines in the working area, following practices which are not impacting the environment in a negative manner and training team members on health and safety related issues	
Scope	The role holder will be responsible for	
Performance Criteria (PC) w.r.t.		
Element Identify and report the risks identified	PC1. Identify activities which can cause potential injury through sharp objects, burns, fall, electricity, gas leakages, radiation, poisonous fumes, chemicals ,loud noise.  PC2. Identify areas in the plant which are potentially hazardous/	
	unhygienic in nature PC3. Conduct regular checks on machine health to identify potential hazards due to wear and tear of machine PC4. Ensure that all equipment are tested of safety conformance as per the cycle/ timelines identified in the organization PC5. Inform the shop head and the safety team about the potential risks identified in the processes, workplace area/ layout, material used, malfunctioning of safety related equipment etc. PC6. Inform the maintenance team about machine breakdowns, damages which can potentially harm man/ machine during operations and analyse their defects to prevent any future damage to men/ machine PC7. Ensure that all risk involving and hazardous areas near the work place are marked/ tagged in order to caution the users of the work area/ machinery PC8. Create awareness amongst other by sharing information on the identified risks. Ensure that periodic awareness sessions are conducted for the helpers and operatives to make them aware	
	of the risks identified	
Create and sustain a Safe,	PC9. Support the Safety team in risk identification and creation of a	
clean and environment	risk mitigation plan	
friendly work place	PC10. Train team members on safety and health related issues PC11. Ensure that all team members operate the machine using the	







#### Maintain a safe and healthy working environment

	recommended Personal Protective Equipment (PPE) and also ensure self-usage of the required PPEs		
	PC12. Ensure that all operatives follow the instructions given on the equipment manual describing the operating process of the		
	equipment to prevent any hazard PC13. Ensure that all team members follow the Safety, Health and		
	Environment related practices		
	developed by the organization		
	PC14. Ensure that a clean and safe working environment near the work		
	place is maintained and that there is no spillage of chemicals,		
	production waste, oil, solvents etc. in the working area PC15. Ensure that the first aid safety kit at the work place/ shop floor		
	contains the requisite items to respond to minor injuries. Also		
	may sure that the operatives and helpers are made aware of		
	these items and their usage		
	PC16. Ensure that a documented record of all minor and major injuries		
	is kept and updated on the shop floor PC17. Ensure that the waste disposal is done in the designated area		
	and manner as per organization SOP		
	PC18. Attend all safety and fire drills to be self-aware of safety hazards		
	and preventive techniques and ensure that the team participate		
	in all the required safety and fire drills		
	PC19. Participate in all safety related initiatives like Safety Committee participations, Safety Day Celebrations etc.		
	PC20. Maintain high standards of personal hygiene at the work place		
	PC21. Ensure that any activity performed by the team members which		
	may negatively impact their health and productivity is		
	immediately brought to notice by the supervisor		
	PC22. Periodically counsel and train employees on good health and safe working practices.		
	PC23. Inform the medical officer/ HR in case of self or an		
	employee's illness of contagious nature so that preventive		
	actions can be planned for others		
Knowledge and Understanding (			
Element	Knowledge and Understanding  The user/individual on the job needs to know and understand:		
A. Organizational Context (Knowledge of the	KA1. relevant standards, procedures and policies related to Health,		
company / organization and	Safety and Environment followed in the company		
its processes)	KA2. emergency handling procedures & hierarchy for escalation		
- 10 p. 000000/			
R Technical Knowledge	The user/individual on the job needs to know and understand:		
B. Technical Knowledge	, . , , , , , , ,		
b. recillical kilowieuge	KB1. basic knowledge of Safety procedures( firefighting, first aid)		
b. Technical Kilowieuge	KB1. basic knowledge of Safety procedures( firefighting, first aid) within the organization KB2. knowledge of various types of PPEs and their usage		







#### Maintain a safe and healthy working environment

	occupation in the organization  KB4. how to safely operate various tools and machines and risks associated with the tools/ equipment  KB5. knowledge of personal hygiene and how an individual an contribute towards creating a highly safe and clean working environment
Skills (S)w.r.t. the scope	
Element	Skills
A. Core Skills/ Generic Skills	Writing Skills
	The user/ individual on the job needs to know and understand how to:  SA1. write basic level notes and observations  SA2. note down observations (if any) related to the process  SA3. write information documents to internal departments/ internal teams
	Reading Skills
	The user/individual on the job needs to know and understand how to: SA4. read safety instructions put up across the plant premises SA5. read safety precautions mentioned in equipment manuals and panels to understand the potential risks associated
	Oral Communication (Listening and Speaking skills)
	The user/individual on the job needs to know and understand how to: SA6. effectively communicate information to team members SA7. Inform employees in the plant and concerned functions about events, incidents & potential risks observed related to Safety, Health and Environment. SA8. question the process head/ safety team in order to understand the safety related issues SA9. attentively listen with full attention and comprehend the information given by the speaker during safety drills and training programs
B. Professional Skills	Judgmental Thinking
	The user/individual on the job needs to know and understand how to:  SB1. use common sense and make judgments during day to day basis SB2. use reasoning skills to identify and resolve basic problems  Persuasion skills
	SB3. persuade team members to wear Personal Protective Equipment as per requirement SB4. ensure that the team understands the importance of using various machines and equipment without creating any risk to
	SB5. train team members on various risks identified
B. Professional Skills	The user/individual on the job needs to know and understand how to: SB1. use common sense and make judgments during day to day basis SB2. use reasoning skills to identify and resolve basic problems  Persuasion skills  The user/ individual on the jobs needs to know and understand how to: SB3. persuade team members to wear Personal Protective Equipment as per requirement SB4. ensure that the team understands the importance of using various machines and equipment without creating any risk to human/ machine

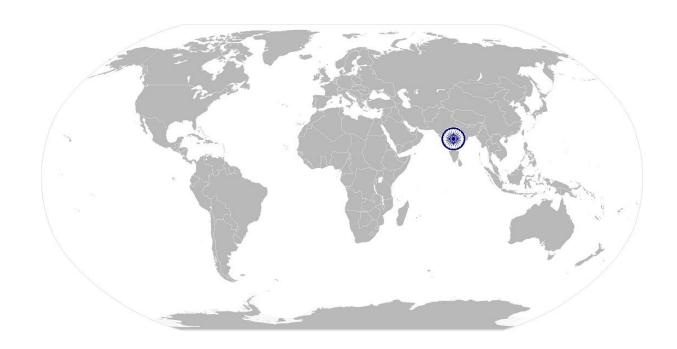






#### Maintain a safe and healthy working environment

Analytical Thinking
The user/individual on the job needs to know and understand how to:
SB6. break the problem into smaller issues and tasks to arrive at a solution
SB7. understand inter process relationship and establish relationship between various parts of the problem
SB8. leverage experience to find effective solutions to problems
SB9. use basic analytical tools to arrive at solutions





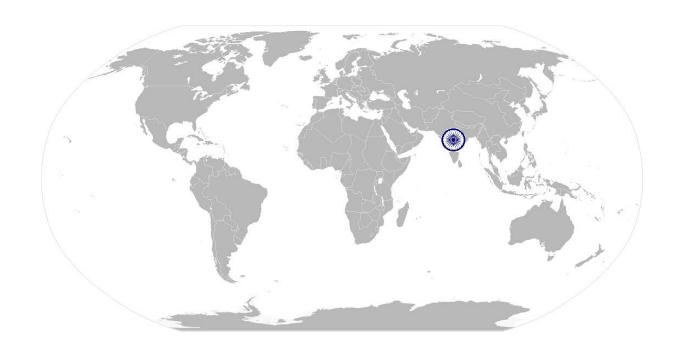




#### Maintain a safe and healthy working environment

# **NOS Version Control**

NOS Code	ASC/N0006				
Credits(NSQF)	TBD	Version number	1.0		
Industry	Automotive	Drafted on	15/11/2013		
Industry Sub-sector	Manufacturing Last reviewed on 28/11/2013				
Occupation	Pressing	Next review date	Under revision expected date of revised version 31-Dec-15		





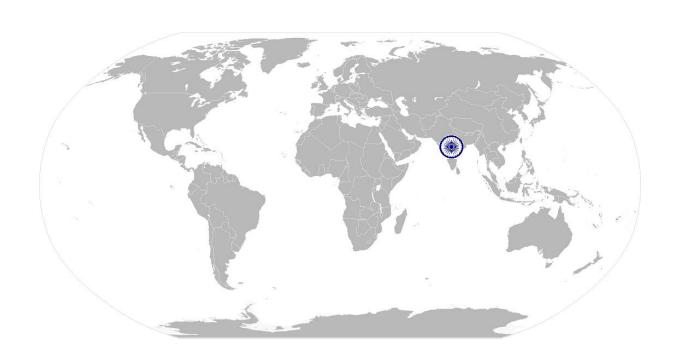




**NSDC** 

Ensure implementation of 5S activities at the shop floor & the office area

# National Occupational Standard



# **Overview**

This unit is about the implementing the various principles of 5S and ensure that the given guidelines are followed to ensure a clean and efficient working environment in the organization







Unit Code	ASC/N0022		
Unit Title (Task) Description	Ensure implementation of 5S activities at the shop floor & the office area  This NOS is about overseeing the implementation of all 5 S activities both at the shop floor and the office area by the team members and training the team in implementation of the 5S principles		
Scope Scitoria (BC)	The individual needs to  • Ensure sorting, streamlining/ organizing, storage and documentation, systematic cleaning, standardization and sustenance across the plant and office premises of the organization as given in the organization guidelines		
Performance Criteria (PC) w.r			
Element  Ensure proper sorting of items at the work place	PC1. Ensure all recyclable materials are put in designated containers PC2. Ensure no Tools, fixtures & jigs are lying on workstations unless in use and no un-necessary items is lying on workbenches or work surfaces unless in use PC3. Ensure that the operators and other team members are segregating the waste in hazardous/ Non Hazardous waste as per the sorting work instructions PC4. Ensure that all the operators are following the technique of waste disposal and waste storage in the designated bins PC5. Segregate the items which are labeled at red tag items for the process area and keep them in the correct places PC6. Ensure that all the tools/ equipment/ fasteners/ spare parts are arranged as per specifications/ utility into proper trays, cabinets, lockers as mentioned in the 5S guidelines/ work instructions		
	<ul> <li>PC7. Check for return of any type of extra material and tools to the designated sections and make sure that no additional material/tool is lying near the work area</li> <li>PC8. Oversee removal of unnecessary equipment, storage, furniture, unneeded inventory, supplies, parts and material</li> <li>PC9. Ensure that areas of material storage areas are not overflowing</li> <li>PC10. Ensure proper stacking and storage of the various types of boxes and containers as per the size/ utility to avoid any fall of items/ breakage and also enable easy sorting when required</li> </ul>		
Ensure proper	PC11. Ensure that the team follows the given instructions and checks for		
documentation and storage – streamlining & organizing	labeling of fluids, oils. lubricants, solvents, chemicals etc. and proper storage of the same to avoid spillage, leakage, fire etc.		
the workplace	PC12. Make sure that all material and tools are stored in the designated		







	places and in the manner indicated in the 5S instructions			
	PC13. Ensure that organizing the workplace takes place with due			
	considerations to the principles of wasted motions, ergonomics,			
	work & method study.			
Ensure cleaning of self and	·			
<u> </u>	PC14. Ensure that the area has floors swept, machinery clean and is			
the work place	generally neat and tidy. In case of cleaning, ensure that correct			
	displays are maintained on the floor which indicate potential safety hazards			
	PC15. Ensure workbenches and work surfaces are clean and in good condition			
	PC16. Ensure adherence to the cleaning schedule for the lighting system			
	to ensure proper illumination			
	PC17. Ensure self-cleanliness - clean uniform, clean shoes, clean gloves,			
	clean helmets, personal hygiene			
Ensure standardization	PC18. Ensure that daily cleaning standards and schedules to create a			
	clean working environment are followed across the plant			
	PC19. Oversee that various cleaning and organizing tasks have been			
	developed and assigned for the work area			
	PC20. Ensure logical and user friendly documentation and file			
	management for all activities across the plant and create guidelines			
	around standardization of processes			
	PC21. Ensure timely creation and sharing of the 5S checklists			
	PC22. Ensure that the 5S manual are available as per the timelines			
Ensure sustenance	PC23. Ensure team cooperation during the audit of 5 S activities			
	PC24. Ensure that workmen are periodically trained to address challenges			
	related to 5S			
	PC25. Participate actively in employee work groups on 5S and encourage			
	team members for active participation			
	PC26. Oversee that the staff/operators are trained and fully understand			
	5s procedures			
	PC27. Ensure that all the guidelines for What to do and What not to do			
	to build sustainability in 5S are mentioned in the 5S check lists/			
	work instructions and are easily searchable			
	PC28. Ensure continuous training of the team members on 5S in order to			
	increase their awareness and support implementation			
	PC29. Ensure that all visual controls, notice boards, symbols etc. at the			
	manufacturing place are created, working and are put up as per			
	the requirement			
Knowledge and Understanding (K) w.r.t. the scope				
Element	Knowledge and Understanding			







C. Organizational Context (Knowledge of the company / organization and its processes)	The user/individual on the job needs to know and understand:  KA3. relevant standards, procedures and policies related to 5S followed in the company
D. Technical Knowledge  Skills (S)w.r.t. the scope	The user/individual on the job needs to:  KB6. have basic knowledge of 5S procedures  KB7. know various types 5s practices followed in various areas  KB8. understand the 5S checklists provided in the department/ team  KB9. have skills to identify useful & non useful items  KB10. have knowledge of labels , signs & colours used as indicators  KB11. Have knowledge on how to sort and store various types of tools,  equipment, material etc.  KB12. know , how to identify various types of waste products  KB13. understand the impact of waste/ dirt/ dust/unwanted  substances on the process/ environment/ machinery/ human  body  KB14. have knowledge of best and environment protective ways of  cleaning & waste disposal  KB15. understand the importance of sustainability in 5S  KB17. have knowledge of TQM process  KB18. have knowledge of various materials and storage norms  KB19. understand visual controls, symbols, graphs etc.
	CL:U-
C. Core Skills/ Generic Skills	Writing Skills  The user/ individual on the job needs to know and understand how to:     SA10. write basic level notes and observations     SA11. note down observations (if any) related to the process     SA12. write information documents to internal departments/ internal teams  Reading Skills  The user/individual on the job needs to know and understand how to:     SA13. read 5S instructions put up across the plant premises  Oral Communication (Listening and Speaking skills)







D. Professional Skills	The user/individual on the job needs to know and understand how to:  SA14. effectively communicate information to team members inform employees in the plant and concerned functions about 5S  SA15. question the process head in order to understand the 5S related issues  SA16. attentively listen with full attention and comprehend the information given by the speaker during 5S training programs  Judgmental Thinking
D. Professional Skins	The user/individual on the job needs to know and understand how to:  SB10. use common sense and make judgments during day to day basis SB11. use reasoning skills to identify and resolve basic problems using  5S
	Persuasion
	The user/ individual on the jobs needs to know and understand how to:  SB12. persuade team members to follow 5 S  SB13. ensure that the team members understand the importance of using 5 S tool
	Creativity
	The user/individual on the job needs to know and understand how to:  SB14. use innovative skills to perform and manage 5 S activities at the work desk and the shop floor  SB15. exhibit inquisitive behaviour to seek feedback and question on the existing set patterns of work emerge, techniques in CA/CI around 5 S work practices
	Self –Discipline
	The user/individual on the job needs to know and understand how to: SB16. do what is right, not what is a popular practice SB17. follow shop floor rules& regulations and avoid deviations SB18. lead by example in the plant premises while performing activities related to 5S SB19. ensure self-cleanliness on a daily basis SB20. demonstrate the will to keep the work area in a clean and orderly manner
	Ownership
	The user/individual on the job needs to know and understand how to: SB21. accept additional responsibility for self and the team SB22. encourage self and other to take greater responsibilities for managing 5S SB23. identify obstacles and bottlenecks in the process and find basic level solutions for removing these obstacles  Decision making







#### Ensure implementation of 5S activities at the shop floor & the office area

The user/individual on the job needs to know and understand how to:  SB24. use previous experience in resolving problems and taking decisions  SB25. make timely and independent decisions on the line/ shift within
the boundaries of the delegation matrix of the organization

# **NOS Version Control**

NOS Code	ASC/N0022		
Credits(NSQF)	TBD	Version number	1.0
Industry	Automotive	Drafted on	1/03/2014
Industry Sub-sector	Manufacturing/ R&D	Last reviewed on	15/03/2014
Occupation	Pressing	Next review date	Under revision expected date of revised version 31-Dec-15







# Criteria for assessment of Trainees

JOB ROLE	Press Shop Line - In Charge
Qualification Pack	ASC/Q 3405
No. Of NOS	1 Role specific ,5 generic

Assessable		Assessment criteria	Marks Allocation		n
Outcomes			Theory	Viva	Practical
ASC/N3411:					
	Manage	various press shop			
	_	ons like centring, blanking,			
	-	awing, piercing, flanging and			
	finishing	g, set press machine and train			
	the tean	n.			
Press Shop line/ shift operations		Understand the process to be conducted along with		60	45
		parameters like application			
		pressure, die setting, die drop time, press weight etc.			
		Understand the type of			
		pressing process along with			
		the machine involved in the			
		process			
		Ensure that the Press Shop			
		Operators and helpers have			
		fully understood the job/task			
		mentioned in the work order			
	PC4.	Address all queries shared by			
		the team are resolved by the			
		supervisor and queries beyond			
		the scope of the supervisor			
		are highlighted to the			
		concerned team			
		Ensure that the press machine			
		operators have selected the			
		right drawings and sketches to			
		enable them to join the			
		required parts as mentioned			







T		<u> </u>		1
	in the Work Instructions			
PC6.	Check for material availability			
	in the stores for the press			
	shop as per the production		60	45
	plan shared for the shift/ day		00	15
	and escalated issues if			
	required			
PC7.	Ensure that the die setting is			
	checked before each pressing			
	process sequence and at the			
	end of each pressing sequence			
	so that any change in die			
	performance parameters can			
	be immediately detected and			
	suitable action be taken by the			
	team			
PC8.				
1 60.	spent by the team in die			
	setting and die changing.			
	Ensure a readily available die			
	setting kit is present at the			
	shop floor during press			
PC9.	operations			
PC9.				
	periodically checks the die			
	clamp/ die holder,			
	counterbalance, press stroke,			
	braking system etc. as per			
	instructions given in the work			
	instruction/ control plan			
PC10.	Ensure that the die and the			
	work piece are secure and are			
	aligned to each other			
PC11.	Ensure that the press shop			
	operators selects the correct			
	die as required by the process			
	and that the die setting			
	parameters are selected as			
	mentioned in the Work			
	Instructions/ Control Plan			
PC12.	Ensure availability of various			
	types of marking and			
	measuring tools required			
	during operations			
PC13.	Ensure that all the marking			







	T
and measuring tools are	
calibrated as per the schedule	
and the operator has selected	
the right kind of cutting tools	
and striking tools for the	
pressing operations and the	
correct bending force is	
applied while using bender	
machine on the sheets to	
minimise damage to the work	
pieces	
PC14. Ensure that the operator	
regularly cleans various	
machine parts for lubrication	
and surface properties as per	
the maintenance check list	
PC15. In case process changes are	
required, ensure that the	
settings are modified by the	
supervisor or the machine	
setter	
PC16. Monitor the process	
parameters which are noted	
by the press operator in the	
observation log sheet and	
check for conformance with	
the parameters	
PC17. Observe and analyse any	
irregularity in the pressing	
process and take preventive	
steps so that the overall	
quality of the output is as per	
the desired standards	
PC18. Ensure that the first piece and	
the final pressed piece (blank	
and sheet) in the	
manufacturing process are	
checked for quality	
conformance and carry out a	
100% inspection of output	
parts	
PC19. Check for any side and surface	
cracks, chipped edges etc. to	
determine flaws in the	
pressing operations	







	helper are using the required Personal Protective Equipment like gloves, ear plugs, safety shields, masks etc. at the time of conducting the pressing process			
	PC22. Coordinate with various functions like material management etc. to ensure communication of required information and resolution of queries to make sure that work pieces movement on the shop floor conforms to the			
	TAT time prescribed in the SOPs  Sub Total			
		90	120	90
	Understand process requirements,	Theory	Viva	Practical
ASC/N0016:				
ASC/N0016:	ensuring implementation & suggest basic improvements			







proper view of the documents	
PC4. Share knowledge of processes	
, inputs and outputs with the	
operators and in order to enhance	
their skill levels	
PC5. Maintain work flow by	
monitoring steps of the processes,	
setting variables, observing control	
points and equipment	
PC6. Monitor various process	
parameters on a regular basis and	
ensure compliance to agreed	
standards (e.g. ambient air quality,	
stack monitoring, water quality	
monitoring etc.)	
PC7. Ensuring recording and	
reporting procedures and systems	
are in place	
PC8. Facilitating corrections to	
malfunctions within process control	
points	
PC9. Ensure that all the tools and	
measuring instruments used on the	
shop floor are inspected, tested and	
calibrated internally/ externally as	
per the schedule	
PC10. Support the Shop Head/	
Process Head in arranging for the	
requisite usage certificates for the	
tools and equipment as per the	
internal guidelines of the	
organization	
PC11. Ensure 5S	
implementation in the production	
line by analysing possible areas of	
systems and process improvements	
and ensure implementation of the	
recommended measures to address	
the gaps	
PC12. Ensure successful	
implementation of the completed	
Poka Yoke and kaizen on the running	
line	
PC13. Support the Shop	
Head/ Process manager in	







	and the first state of the first		
	conducting first level audit of the		
	manufacturing process on the shop		
	floor		
	PC14. Ensure optimum resource		
	utilization and wastage reduction		
	through process improvements,		
	Kaizens, TQM, Poka Yoke etc. in the		
	shift		
	PC15. Provide inputs for analysis of		
	breakdown trends and current		
	maintenance process to identify		
	areas for improvement to achieve		
	cost savings and reduce breakdown		
	timing		
	PC16. Identify areas of improvement		
	in the existing processes/systems		
	and take measures to adhere to the		
	identified Kaizen/ process		
	improvement initiatives		
	PC17. Ensure inputs from the line		
	operators are considered while		
	designing for various Poka Yoke ,		
	kaizen initiatives		
Process	PC18. Encourage team members/		
Improvement	Supervisor/ operators to suggest		
	quality improvement measures		
	through suggestion schemes,		
	evaluate feasibility of the ideas and		
	discuss their implementation with		
	seniors		
	PC19. Support in analysing internal &		
	external rejection data, planning and		
	ensuring implementation of the		
	corrective measures		
	PC20. Ensure team has		
	understanding of basic analytical		
	tools like Why analysis, 7 QC tools,		
	TQM principles to analyse various		
	problems and design process		
	improvement activities		
	PC21. Support the Process		
	Engineering/ Industrial Engineering		
	team in modifications of the process		
	flow, process/ plant layout to		
		20	15
	improve the process TAT,	20	15







Т	operational ergonomics, work availted			
	operational ergonomics, work quality			
	etc.			
	PC22. Take overall responsibility to			
	ensure adherence to Safety			
	standards by all employees and			
	establish zero accident practice in			
Implementation of	the section			
various initiatives	PC23. Implement various business			
	excellence techniques like Kaizen, 5S			
	initiatives, etc. to enhance			
	productivity for the plant/ shift		20	15
	Sub Total		20	13
	Sub Total	45	60	45
ASC/N0017:	Manage and analyze production	Theory	Viva	Practical
	related operations of the shift/ line	-		
	on a day to day basis			
	PC1. Undertake effective shift			
	planning based on manpower			
	allocation and shift handling of place			
	right manpower on the right			
	workstation in coordination with			
Manpower	Production In-charge to achieve			
Management	production targets			
J	PC2. Support the Shop Head/			
	Process head in finalizing the shift			
	rosters for the week and month			
	based on the production plan			
	available		20	15
	PC3. Send inventory requirements		20	15
	to Stores and Purchase			
	department and follow up with			
	stores and purchase to ensure			
	timely receipt of material			
	(Spares, Consumables)			
	PC4. Ensure that the incoming raw			
	material quality is inspected			
Material	and meets the production			
Management	requirement			
	PC5. Ensure that the material and			
	work piece movement on the			
	shop floor conforms to the TAT			
	time prescribed in the SOP/			
	Work Plans so that production			
	targets are met for the line/			
	shift		20	15
	SHILL		20	13







		1	
	PC6. Ensure that the production		
	plan shared by the PPC team is		
	fulfilled during the shift/ across		
	lines		
	PC7. Coordinate with various		
	functions like material		
	management, stores, paint		
	shop, assembly line, quality,		
	safety, production planning		
	etc. to ensure communication		
	of required information and		
	resolution of queries		
	PC8. Responsible for End of Line		
	Inspection under supervision		
	PC9. Ensure that the operators and		
	helpers have the required tools		
	and equipment at the start of		
	the process		
	PC10.Identify & implement action		
Supervise	steps to reduce losses and		
Production	wastages during shift		
Operations	operation and ensure		
	minimum rejection of		
	components		
	PC11. Observe and note the		
	consumption of energy, fuel,		
	steam on the production line		
	and utilize these inputs for		
	optimization of various		
	factors of production		
	PC12. Support the maintenance		
	team in finalizing the		
	preventive maintenance		
	schedule for the shop		
	PC13.Ensure that the operator and		
	helper are using the required		
	Personal Protective Equipment		
	like Goggles, masks, gloves and		
	other PPE's at the time of		
	conducting the painting		
	operation	20	15
Conformers	PC14.Conduct random incoming		
Conformance to Product and	quality inspection of material		
Process Quality	and provide the relevant		
- Carrier Comments	feedback on the same to the	20	15







5







	PC23.Collaborate with the Quality			
	Management and Inspection team in			
	conducting detailed analysis to			
	resolve issues			
	PC24.Collaborate with various			
	supervisors to capture process			
	data points as mentioned in			
	the internal operating			
	guidelines for data analytics			
	PC25.Support the Shop Head/			
	Process Head in analysing the			
	various data points related to			
	production, maintenance,			
	manpower deployment,			
	material management, costs			
	etc.			
	PC26.Support the Shop Head/			
	Process Head in creating			
	various analytical			
	, ·			
	presentations required for			
	process/ shop/ plant review			
1	C 1. T. 1. 1			
	Sub Total	75	100	75
ASC/N0018:		75 Theory	100 Viva	75 Practical
ASC/N0018:	Finalize and manage the team on the			
ASC/N0018:	Finalize and manage the team on the line/ shift on a day to day basis			
ASC/N0018:	Finalize and manage the team on the line/ shift on a day to day basis  PC27. Ensure operators and helpers			
ASC/N0018:	Finalize and manage the team on the line/ shift on a day to day basis  PC27. Ensure operators and helpers on the production line/ shift			
ASC/N0018:	Finalize and manage the team on the line/ shift on a day to day basis  PC27. Ensure operators and helpers on the production line/ shift are aware of the job			
ASC/N0018:	Finalize and manage the team on the line/ shift on a day to day basis  PC27. Ensure operators and helpers on the production line/ shift			
ASC/N0018:	Finalize and manage the team on the line/ shift on a day to day basis  PC27. Ensure operators and helpers on the production line/ shift are aware of the job			
ASC/N0018:	Finalize and manage the team on the line/ shift on a day to day basis  PC27. Ensure operators and helpers on the production line/ shift are aware of the job expectations on a daily basis  PC28. Ensure that the operators are aware of the production			
ASC/N0018:	Finalize and manage the team on the line/ shift on a day to day basis  PC27. Ensure operators and helpers on the production line/ shift are aware of the job expectations on a daily basis PC28. Ensure that the operators are			
Engaging the shop	Finalize and manage the team on the line/ shift on a day to day basis  PC27. Ensure operators and helpers on the production line/ shift are aware of the job expectations on a daily basis  PC28. Ensure that the operators are aware of the production			
Engaging the shop floor work force	Finalize and manage the team on the line/ shift on a day to day basis  PC27. Ensure operators and helpers on the production line/ shift are aware of the job expectations on a daily basis  PC28. Ensure that the operators are aware of the production targets and the timelines			
Engaging the shop floor work force through employee	Finalize and manage the team on the line/ shift on a day to day basis  PC27. Ensure operators and helpers on the production line/ shift are aware of the job expectations on a daily basis PC28. Ensure that the operators are aware of the production targets and the timelines required to process a work			
Engaging the shop floor work force through employee communication	Finalize and manage the team on the line/ shift on a day to day basis  PC27. Ensure operators and helpers on the production line/ shift are aware of the job expectations on a daily basis  PC28. Ensure that the operators are aware of the production targets and the timelines required to process a work order as finalized in the			
Engaging the shop floor work force through employee communication and employee	Finalize and manage the team on the line/ shift on a day to day basis  PC27. Ensure operators and helpers on the production line/ shift are aware of the job expectations on a daily basis  PC28. Ensure that the operators are aware of the production targets and the timelines required to process a work order as finalized in the production plan			
Engaging the shop floor work force through employee communication	Finalize and manage the team on the line/ shift on a day to day basis  PC27. Ensure operators and helpers on the production line/ shift are aware of the job expectations on a daily basis  PC28. Ensure that the operators are aware of the production targets and the timelines required to process a work order as finalized in the production plan  PC29. Involve operators and helpers for the daily floor meeting/			
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the process and ensure periodic up - dation of Skill Matrix/ Skill Chart for the shift/ line/ process area PC39. Ensure identification and deployment of right skilled people at the right places on the line/ process area  PC40. Ensure that all the operative manpower is aware of the production targets, production plan and daily productivity targets PC41. Track the daily performance of the operators and helpers during the shift and note the achievement levels in a manual register/ online IT enabled system PC42. Provide feedback to the operators and helper in case of any process deviation observed PC43. Provide feedback to managers pertaining to
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observed PC43. Provide feedback to
PC43. Provide feedback to
managers portaining to
Employee managers pertaining to
Employee
Performance performance appraisals of
Measurement and operators and helpers
Employee PC44. Ensure that the operatives  Development are trained and are aware of
are trained and are aware or
the processes which need to
be followed on the shop
floor during the production
process
PC45. Support the manager and the
training team in training of
entry level operators and
helpers in the plant
PC46. Share knowledge of
processes , inputs and
outputs with the operators to
enhance their skill levels
PC47. Other than technical
trainings, support the team
by delivering trainings related
to quality and safety for the 15 10







		T	I	1
	operators and helpers			
	PC48. Drive a culture of creativity			
	and innovation in the team			
	by given the team members			
	opportunity to think out of			
	box and express their			
	thoughts			
	PC49. In case the operating staff			
	has any queries, ensure that			
	, , , , , ,			
	the queries are resolved			
	either by self or escalated to			
	the concerned person			
	PC50. Listen to issues related to			
	workmen problems/ work			
	men grievances/ Complaints/			
Grievance	Personal Problems etc. for			
Management for	the operators and helpers			
Operators and	PC51. Resolve issues which are			
Helpers	under the purview of the			
	supervisor and escalate the			
	ones which need higher			
	intervention to the			
	concerned team			
	PC52. Counsel employees for any			
	work related issues or any			
	personal problems			
	highlighted by the employee		15	10
	Sub Total		13	10
	Sub rotar	45	60	45
ASC/N0006:		Theory	Viva	Practical
	Maintain a safe and healthy working			
	environment			
Identify and	PC1. Identify activities which can			
report the risks	cause potential injury			
identified	through sharp objects, burns,			
	fall, electricity, gas leakages,			
	radiation, poisonous			
	fumes, chemicals ,loud noise			
	PC2. Identify areas in the plant			
	which are potentially			
	hazardous/ unhygienic in			
	nature			
	PC3. Conduct regular checks on			
	machine health to identify			
1	potential hazards due to		20	15







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	wear and tear of machine		
	PC4. Ensure that all equipment are		
	tested of safety conformance		
	as per the cycle/ timelines		
	identified in the organization		
	PC5. Inform the shop head and		
	the safety team about the		
	potential risks identified in		
	the processes, workplace		
	area/ layout, material		
	used, malfunctioning of		
	safety related equipment		
	etc.		
	PC6. Inform the maintenance		
	team about machine		
	breakdowns,		
	damages which can		
	potentially harm man/		
	machine during operations		
	and analyse their defects to		
	prevent any future		
	damage to men/ machine		
	PC7. Ensure that all risk involving		
	and hazardous areas near the		
	work place are marked/		
	tagged in order to caution		
	the users of the work area/		
	machinery		
	PC8. Create awareness amongst		
	other by sharing information		
	on the identified risks. Ensure		
	that periodic awareness		
	sessions are conducted for		
	the helpers and operatives to		
	make them aware of the risks		
0 1 1 1 1	identified		
Create and sustain	PC9. Support the Safety team in risk		
a Safe, clean and environment	identification and creation of		
friendly work	a risk mitigation plan		
place	PC10. Train team members on safety		
*	and health related issues		
	PC11. Ensure that all team members		
	operate the machine using the		
	recommended Personal		
	Protective Equipment (PPE)	20	15
<u> </u>		1 -	













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	Safety Day Celebrations etc.			
	PC20. Maintain high standards of			
	personal hygiene at the work			
	place			
	PC21. Ensure that any activity			
	performed by the team			
	members which may			
	negatively impact their health			
	and productivity is			
	immediately brought to notice			
	by the supervisor			
	PC22. Periodically counsel and train			
	employees on good health and			
	safe working practices.			
	PC23. Inform the medical officer/			
	HR in case of self or an			
	employee's illness of contagious nature so that			
	1			
	preventive			
	actions can be planned for			
	others			
	Sub Total	30	40	30
ASC/N0022:		Theory	Viva	Practical
1100/1100/2/20	1	Theory	viva	1 l'actical
1100/110022.		Theory	viva	Tractical
1100/110022.	Ensure implementation of 5S	Theory	viva	Tractical
1300/110022.	Ensure implementation of 5S activities at the shop floor & the office		viva	Tractical
1100/1100/2/2.	<u> </u>		viva	Tractical
Ensure proper	activities at the shop floor & the office		viva	Tractical
Ensure proper sorting of items at	activities at the shop floor & the office area		VIVA	Tractical
Ensure proper	activities at the shop floor & the office area  PC1. Ensure all recyclable		VIVA	Tractical
Ensure proper sorting of items at	activities at the shop floor & the office area  PC1. Ensure all recyclable materials are put in designated		VIVA	Tractical
Ensure proper sorting of items at	activities at the shop floor & the office area  PC1. Ensure all recyclable materials are put in designated containers		VIVA	Tractical
Ensure proper sorting of items at	activities at the shop floor & the office area  PC1. Ensure all recyclable materials are put in designated containers  PC2. Ensure no Tools, fixtures & jigs		VIVA	Tractical
Ensure proper sorting of items at	activities at the shop floor & the office area  PC1. Ensure all recyclable materials are put in designated containers  PC2. Ensure no Tools, fixtures & jigs are lying on workstations unless in use and no un-necessary items		VIVA	Tractical
Ensure proper sorting of items at	activities at the shop floor & the office area  PC1. Ensure all recyclable materials are put in designated containers  PC2. Ensure no Tools, fixtures & jigs are lying on workstations unless		VIVA	Tractical
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Ensure proper sorting of items at	PC1. Ensure all recyclable materials are put in designated containers  PC2. Ensure no Tools, fixtures & jigs are lying on workstations unless in use and no un-necessary items is lying on workbenches or work surfaces unless in use  PC3. Ensure that the operators and other team members are segregating the waste in		VIVA	Tractical
Ensure proper sorting of items at	activities at the shop floor & the office area  PC1. Ensure all recyclable materials are put in designated containers  PC2. Ensure no Tools, fixtures & jigs are lying on workstations unless in use and no un-necessary items is lying on workbenches or work surfaces unless in use  PC3. Ensure that the operators and other team members are segregating the waste in hazardous/ Non Hazardous		VIVA	Tractical
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Ensure proper sorting of items at	activities at the shop floor & the office area  PC1. Ensure all recyclable materials are put in designated containers  PC2. Ensure no Tools, fixtures & jigs are lying on workstations unless in use and no un-necessary items is lying on workbenches or work surfaces unless in use  PC3. Ensure that the operators and other team members are segregating the waste in hazardous/ Non Hazardous waste as per the sorting work instructions  PC4. Ensure that all the operators are		VIVA	Tractical
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Ensure proper sorting of items at	activities at the shop floor & the office area  PC1. Ensure all recyclable materials are put in designated containers  PC2. Ensure no Tools, fixtures & jigs are lying on workstations unless in use and no un-necessary items is lying on workbenches or work surfaces unless in use  PC3. Ensure that the operators and other team members are segregating the waste in hazardous/ Non Hazardous waste as per the sorting work instructions  PC4. Ensure that all the operators are		VIVA	Tractical







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	PC5. Segregate the items which are	
	labeled at red tag items for the	
	process area and keep them in	
	the correct places	
	PC6. Ensure that all the tools/	
	equipment/ fasteners/ spare	
	parts are arranged as per	
	specifications/ utility into proper	
	trays, cabinets, lockers as	
	mentioned in the 5S guidelines/	
	work instructions	
	PC7. Check for return of any type of	
	extra material and tools to the	
	designated sections and make	
	sure that no additional material/	
	tool is lying near the work area	
	PC8. Oversee removal of unnecessary	
	equipment, storage, furniture,	
	unneeded inventory, supplies,	
	parts and material	
	PC9. Ensure that areas of material	
	storage areas are not	
	overflowing	
	PC10. Ensure proper stacking and	
	storage of the various types of	
	boxes and containers as per the	
	size/ utility to avoid any fall of	
	items/ breakage and also enable	
Engues propor	easy sorting when required	
Ensure proper documentation	PC11. Ensure that the team follows the	
and storage –	given instructions and checks for	
streamlining &	labeling of fluids, oils. lubricants,	
organizing the	solvents, chemicals etc. and	
workplace	proper storage of the same to	
	avoid spillage, leakage, fire etc.	
	PC12. Make sure that all material and	
	tools are stored in the	
	designated places and in the	
	manner indicated in the 5S	
	instructions	
	PC13. Ensure that organizing the	
	workplace takes place with due	
	considerations to the principles	
	of wasted motions, ergonomics,	
	work & method study .	







Ensure cleaning	PC14. Ensure that the area has floors		
of self and the	swept, machinery clean and is		
work place	generally neat and tidy. In case		
	of cleaning, ensure that correct		
	_		
	displays are maintained on the		
	floor which indicate potential		
	safety hazards		
	PC15. Ensure workbenches and work		
	surfaces are clean and in good		
	condition		
	PC16. Ensure adherence to the		
	cleaning schedule for the		
	lighting system to ensure proper		
	illumination		
	PC17. Ensure self-cleanliness - clean		
	uniform, clean shoes, clean		
	gloves, clean helmets, personal		
-	hygiene		
Ensure standardization	PC18. Ensure that daily cleaning		
standardization	standards and schedules to		
	create a clean working		
	environment are followed across		
	the plant		
	PC19. Oversee that various cleaning		
	and organizing tasks have been		
	developed and assigned for the		
	work area		
	PC20. Ensure logical and user friendly		
	documentation and file		
	management for all activities		
	across the plant and create		
	guidelines around		
	standardization of processes		
	PC21. Ensure timely creation and		
	sharing of the 5S checklists		
	PC22. Ensure that the 5S manual are		
	available as per the timelines		
Ensure sustenance	PC23. Ensure team cooperation during		
	the audit of 5 S activities		
	PC24. Ensure that workmen are		
	periodically trained to address		
	challenges related to 5S		
	PC25. Participate actively in employee		
	work groups on 5S and		
	encourage team members for	20	15







Total	300	400	300
Sub Total	15	20	15
as per the requirement			
created, working and are put up			
the manufacturing place are			
notice boards, symbols etc. at			
PC29. Ensure that all visual controls,			
awareness and support implementation			
order to increase their			
the team members on 5S in			
PC28. Ensure continuous training of			
searchable			
work instructions and are easily			
mentioned in the 5S check lists/			
to build sustainability in 5S are			
PC27. Ensure that all the guidelines for What to do and What not to do			
fully understand 5s procedures			
staff/operators are trained and			
PC26. Oversee that the			
active participation			