







## **Model Curriculum**

### **QA Standards Incharge**

SECTOR: AUTOMOTIVE

SUB-SECTOR: MANUFACTURING SUPPORT

OCCUPATION: QUALITY ASSURANCE

REF ID: ASC/Q6305, Version 1.0

NSQF LEVEL: 5















#### Certificate

### **CURRICULUM COMPLIANCE TO QUALIFICATION PACK - NATIONAL OCCUPATIONAL STANDARDS**

is hereby issued the

**AUTOMOTIVE SKILLS DEVELOPMENT COUNCIL** 

for the

### **MODEL CURRICULUM**

Complying to National Occupational Standards of
Job Role/Qulalification Pack: 'QA Standards Incharge Version 1.0'

QP No. 'ASC/Q6305 NSQF Level 5'

Date of Issuance : January  $\mathbf{1}^{st}$ , 2019 Valid up to\* : January  $\mathbf{1}^{st}$ , 2022 \*Valid up to the next review date of the Qualification Pack

Authorised Signatory
(Automotive Skills Development Council)









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### **CURRICULUM / SYLLABUS**

This program is aimed at training candidates for the job of a "<u>QA Standards Incharge</u>", in the "<u>Automotive</u>" Sector/Industry and aims at building the following key competencies amongst the learner.

Program Name	QA Standards Incharge					
Qualification Pack Name & Reference ID	ASC/Q	6305, V1.0				
Version No.	1.0	Version Update Date 10 <sup>th</sup> April 2019				
Prerequisites to Training	B.Tech	B.Tech/ Diploma in Mechanical Engineering				
Training Outcomes		B.Tech/ Diploma in Mechanical Engineering  After completing this programme, the participants will be able to:  Identify the roles and responsibilities of a QA Standards Incharge  Select standard instrument (gauge) for measurement, inspect the details as per the design prepared and perform the Reproducibility & Repeatability (R & R) studies  Establish Standards Room for sorting and calibration of the measuring equipment, for maintaining the quality standards of the final product  Work effectively with supervisors, colleagues and other teams by using proper communication methods				









This course encompasses  $\underline{5}$  out of  $\underline{5}$  National Occupational Standards (NOS) of " $\underline{QA~Standards}$  Incharge" Qualification Pack issued by " $\underline{Automotive~Skills~Development~Council}$ ".

Sr. No.	Module	Key Learning Outcomes	Equipment Required
1.	Introduction to QA Standards Incharge Theory Duration (hh:mm) 25:00 Practical Duration (hh:mm) 25:00 Corresponding NOS Code Bridge Module	<ul> <li>Identify the role and responsibilities of a QA Standard Incharge.</li> <li>Define terms relating to quality and measurement such as tolerance, precision and accuracy.</li> <li>Identify key features of the standards and manuals to be used in quality measurement such as MSA manual, ISO16949, ISO17025, QMS, APQP and PPAP standards.</li> <li>Interpret component and gauge drawings and be able to inspect them.</li> <li>List the parameters of quality check such as roundness, concentricity and surface finish.</li> <li>Use data analysis tools such as 8Ds and 5 why analysis, with information systems like SAP, ERP.</li> <li>Comply with safety and health policies and regulations at the work place.</li> </ul>	Training kit, presentation material, trainers guide  Sample gauges, dials, scales, Vernier callipers, gauge, contour gauge, ring gauge, telescopic gauge, bore gauges  Micrometres, length and thread gauges  Computer with data analysis software installed  SAP software, ERP software
2.	Selection, Design and Inspection of Measuring Instruments/ Gauges Theory Duration (hh:mm) 60:00 Practical Duration (hh:mm) 90:00 Corresponding NOS Code ASC/N6309	<ul> <li>Demonstrate how to select standard instruments to be used for measurement depending upon its range and precision level.</li> <li>Identify the type of gauge (attribute, indicative, acceptance) required for the measurement.</li> <li>Apply principles of GD&amp;T to finalize the design/tolerances of gauges.</li> <li>Evaluate gauges for quality inspection of manufactured and New Product Development (NPD) considering its tolerance range, accuracy, limits, fits, profile, material finish and precision parameters</li> <li>Identify non-conformities observed during validation and ensure they are resolve and revalidated.</li> </ul>	Vernier callipers, micrometer, surface plate, height gauge, dial stand with dial indicator, V block with clamps, slip gauge box, pin box, feeler gauge, roughness tester, profile projector, coordinate measuring machine, bore gauge, drawings of component, gauges & fixtures, references standards of PPAP, APQP, MSA, SPC, SAP software, ERP software









		<ul> <li>Demonstrate how to select appropriate first principle methods for verification of dimensions profiles, surface finish, roundness etc of fixtures and gauges under checking.</li> <li>Prepare the documents and records of inspection report for gauges/tools/fixtures.</li> <li>Analyse the inspection report and arrange rectification and subsequent re-inspection.</li> <li>Use SAP/ERP systems to record updated data related to quality.</li> <li>Comply with the pre-defined standards while reporting the prepared validation and inspection documents.</li> </ul>	
3.	Calibration of Measuring Instruments in Standards Room  Theory Duration (hh:mm) 60:00  Practical Duration (hh:mm) 90:00  Corresponding NOS Code  ASC/N6310	<ul> <li>Setup a standard room for carrying out inspection activities.</li> <li>List the standard operating procedure for carrying out testing and inspection in the standards room.</li> <li>Identify the ways to maintain safety and cleanliness in the standards room.</li> <li>Plan for timely validation and calibration of the newly received inspection equipment.</li> <li>Prepare a schedule for calibration testing and measuring equipment as per quality standards.</li> <li>Create a list of items which will be calibrated by an authorized third party.</li> <li>Record the calibration date on every instrument/gauge/fixture and the due date for next calibration.</li> <li>Organise MSA study to review Reproducibility &amp; Repeatability (R&amp;R) results as per schedule.</li> <li>Record the MSA validation study in PPAP document.</li> <li>Demonstrate the implementation of the R&amp;R results for the inspection equipment.</li> <li>Use personal protective equipment, while doing inspection.</li> </ul>	Vernier callipers, micrometer, surface plate, height gauge, dial stand with dial indicator, V block with clamps, slip gauge box, pin box, feeler gauge, roughness tester, profile projector, coordinate measuring machine, bore gauge, drawings of component, gauges & fixtures, references standards of PPAP, APQP, MSA, SPC PPEs such as safety gloves, glasses, helmet, shoes, mask and so on









4.	Maintaining a Safe and Healthy Working Environment Theory Duration (hh:mm) 25:00 Practical Duration (hh:mm) 45:00 Corresponding NOS Code ASC/N0006	<ul> <li>List workplace hazards and risks</li> <li>Use personal protective equipment like safety equipments (gloves, glasses, shoes and helmet) at workplace.</li> <li>Identify activities which can cause potential injury</li> <li>Report concerned authorities about the potential risks</li> <li>Report concerned authorities about machine breakdowns, damages</li> <li>Support the safety team and the supervisor in creating the risk mitigation plan</li> <li>Follow the instructions given in the equipment manual</li> <li>Follow safety signs placed on the shop floor</li> <li>Demonstrate use of fire-fighting equipment</li> <li>List the contents of first aid kit.</li> <li>Maintain a clean and safe working environment</li> <li>Attend safety and fire drills to be aware of safety hazards and preventive techniques</li> <li>Maintain high standards of personal hygiene at the work place</li> <li>Follow organizational procedure of waste disposal</li> <li>Report appropriately to medical officer/HR in case of self or an employee's illness</li> </ul>	PPEs such as safety gloves, glasses, helmet, shoes, mask and so on Fire extinguisher, first aid kit
5.	Working Effectively Theory Duration (hh:mm) 25:00 Practical	<ul> <li>Define the importance of communication.</li> <li>Identify various communication methods.</li> <li>Identify the importance of listening skills in day to day activities and importance of non-verbal communication.</li> </ul>	Training Kit (Presentations, Trainer Guide)









	Duration (blumm)	<ul> <li>Identify the principles of effective team formation.</li> </ul>	
	(hh:mm) 35:00 Corresponding NOS Code ASC/N0002	<ul> <li>Communicate effectively with the suppliers and concerned departments on discrepancies and share the concerns with your colleagues for necessary call for action.</li> <li>Maintain good interpersonal skills and etiquettes while interacting with</li> </ul>	
		<ul><li>colleagues and customers.</li><li>Organise the work to complete it timely</li></ul>	
		<ul> <li>and accurately.</li> <li>Demonstrate problem solving and decision-making abilities.</li> </ul>	
		<ul> <li>Apply team building skills to achieve tasks effectively.</li> </ul>	
		<ul> <li>Prepare required documents as per the policy.</li> </ul>	
		<ul> <li>Inspect the quality of work and ensure that the work is complete in all respects.</li> </ul>	
6.	Implement 5S Method at	Maintain cleanliness of the work area, tools, equipment and materials.	Sign and symbols related to quality standards,
	Workplace Theory Duration	<ul> <li>Maintain proper storage for the inventory, cleaning material and equipment.</li> </ul>	safety and 5S methodology
	(hh:mm) 25:00	<ul> <li>Demonstrate personal hygiene and cleanliness at workplace.</li> </ul>	
	Practical Duration	<ul> <li>Identify the sorting methods at workplace for tools, equipment and waste materials.</li> </ul>	
	(hh:mm) 45:00 Corresponding	<ul> <li>Record and label the inventory, tools, equipment and work-related document.</li> </ul>	
	NOS Code ASC/N0022	<ul> <li>Sort the waste into hazardous and non-hazardous waste and dispose the waste as per SOP.</li> </ul>	
		<ul> <li>Identify the floor markings/ area markings used for demarcating the various sections in the plant.</li> </ul>	
		• Implement 5S guidelines at workplace.	
		<ul> <li>Organise training and workshop for employee to ensure 5S application in</li> </ul>	









	work.				
Total Duration	Unique Equipment Required:				
550:00 Theory Duration 220:00	Vernier callipers, micrometer, surface plate, height gauge, dial stand vidial indicator, V block with clamps, slip gauge box, pin box, feeler gau roughness tester, profile projector, coordinate measuring machine, bo gauge, drawings of component, gauges & fixtures, references standar of PPAP, APQP, MSA, SPC, sign and symbols related to quality standards, safety and 5S methodology				
Practical Duration 330:00	PPEs such as safety gloves, glasses, helmet, Flashlight, magnifier, computer system/laptop Training Kit (Presentations, Trainer Guide) Computer with data analysis software instasoftware	, projector			

Grand Total Course Duration: 550 Hours 0 Minutes

(This syllabus/ curriculum has been approved by Automotive Skills Development Council)









## Trainer Prerequisites for Job role: "QA Standards Incharge" mapped to Qualification Pack: "ASC/Q6305, Version 1.0"

Sr.	Area	Details
No.		
1	Job Description	To deliver accredited training service, mapping to the curriculum detailed above, in accordance with the Qualification Pack "ASC/Q6305, version 1.0"
2	Personal Attributes	Aptitude for conducting training, and pre/ post work to ensure competent, employable candidates at the end of the training. Strong communication skills, interpersonal skills, ability to work as part of a team; a passion for quality and for developing others; well-organised and focused, eager to learn and keep oneself updated with the latest in the mentioned field.
3	Minimum Educational Qualifications	BE/ B.Tech. in Mechanical engineering
4a	Domain Certification	Certified for Job Role: "QA Standards Incharge" mapped to QP: "ASC/ Q6305, version1.0". Minimum accepted score is 80%.
4b	Platform Certification	Recommended that the Trainer is certified for the Job Role: "Trainer", mapped to the Qualification Pack: "MEP/Q2601". Minimum accepted score is 80%.
5	Experience	2-3 years of experience in Quality inspection in production line.









### **Annexure: Assessment Criteria**

Assessment Criteria		
Job Role	QA Standards Incharge	
Qualification Pack	ASC/Q6305, v1.0	
Sector Skill Council	Automotive	

#### **Guidelines for Assessment**

- Criteria for assessment for each Qualification Pack will be created by the Sector Skill Council. Each Performance Criteria (PC) will be assigned marks proportional to its importance in NOS. SSC will also lay down proportion of marks for Theory and Skills Practical for each PC.
- 2. Each NOS will have assessed both for theoretical knowledge and practical.
- 3. The assessment will be based on knowledge bank of questions created by the SSC.
- 4. Individual assessment agencies will create unique question papers for theory and skill practical part for each candidate at each examination/training centre.
- 5. To pass the Qualification Pack, every trainee should score a minimum of 70% in every NOS.
- 6. In case of successfully passing only certain number of NOS's, the trainee is eligible to take subsequent assessment on the balance NOS's to pass the Qualification Pack.
- 7. In case of unsuccessful completion, the trainee may seek reassessment on the Qualification Pack.

	Compulsory NOS		M	arks Allo	cation
Total Marks: 1200					
Assessment Outcomes	Performance criteria	Total Marks	Out of	Theory	Skills Practical
Selection of measuring p	PC1. select standard instrument to be used for measurement based on its range, precision levels and any limitations of profile of the part.		24	6	18
systems/ Gauge Design	PC2. decide as a part of NPD-CFT on type of gauge viz. attribute, indicative, acceptance.		24	6	18
	PC3. decide gauge tolerances, materials, finishes	400	24	6	18
	PC4. factor GD & T requirements in the gauge design	-	24	6	18
	PC5. factor requirements as per MSA manual, ISO standards as applicable	-	24	6	18
	PC6. inspect the details of dimension, marking, material etc as per the design prepared; using higher accuracy methods for the specified range.		24	6	18









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PC7. in case of attribute, acceptance		26	6	20
gauges check at the extreme range of				
tolerances and beyond to verify correct				
decision / judgment of quality				
PC8. in case of new process/product		27	7	20
development, coordinate with NPD				
department and prepare the schedule for				
gauge validation based on the				
requirements of the gauge; validate				
covering the following checkpoints:				
parts within the tolerance & outside				
the range are prepared.				
<ul> <li>approval of judgment / decision by the</li> </ul>				
equipment and inspection method				
using first principles				
use of the measuring system /     instrument is applied as the				
instrument is easily possible on the				
part (no obstruction by profile etc.),				
report of qualification / validation for				
records				
PC9. ensure the validation non -		26	6	20
conformities are resolved by discussion				
with manufacturing process owners and				
corrected / re - validated				
PC10. if required, seek support/feedback		24	6	18
from senior management as per				
requirement				
PC11.select appropriate first principle		27	7	20
method for verification of				
dimensions, profiles,				
<ul> <li>parameters like surface finish, GD&amp;T</li> </ul>				
parameters e.g. roundness,				
concentricity etc.				
CMM, gauges like bore/air/ dial, slip				
gauges, etc.				
<ul> <li>machine / fixture parameters in situ,</li> </ul>				
mounted condition				
PC12.based on the inspection		26	7	20
results/defects observed, analyze, co -		20	<b>'</b>	20
relate with part results and discuss with				
the process owners countermeasures for				
rectification of defects and re-inspect				
PC13. ensure that all the inspection		26	6	20
		20	U	20
reports for gauges/tools/fixtures are				
documented and maintained as records		0.4		40
PC14. ensure that all the gauge validation		24	6	18
studies are being conducted &				
documented			-	4.0
PC15. all the reports/PPAP documents		24	6	18
pertaining to new process/product				
development are recorded				
PC16. ensure that updation of all the data		26	7	19
related to quality in the information system				









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	followed in organization like SAP/ERP etc.				
	(if applicable)		400	400	200
A CC /NICO4 O	Total		400	100	300
ASC/N6310	PC1. maintain an internal laboratory for		22	6	16
Calibrate and validate the	conducting inspection and calibration	_	22	5	17
measuring	PC2. based on process requirements, maintain a standards room for carrying out		22	5	17
equipments	Inspection activities which can't be				
equipments	performed on – line like precision				
	checking, roundness, surface finish,	400			
	cylindricity etc.				
	PC3. work as per the standard operating		22	5	17
	procedures for all the inspection and				
	testing activities displayed inside the lab				
	PC4. maintain a safe, clean and healthy		22	6	16
	working environment and temperature and				
	humidity conditions in lab as per WC				
	norms.				
	PC5. adhere to usage of PPEs while		22	6	16
	performing the lab activities				
	PC6. receive the measuring and testing		22	6	16
	equipments from vendors safely and				
	ensure that they are validated & calibrated				
	PC7. update the list of equipments on		22	6	16
	receipt of new equipments			_	
	PC8. prepare a calibration schedule along		22	5	17
	with the calibration frequency for all the				
	testing and measuring equipments used in				
	the manufacturing set -up & lab  PC9. send those equipments for	-	22	5	17
	calibration which cannot be calibrated in -			]	17
	house to the third party agency finalized by				
	organization				
	PC10. ensure that all the measuring and	1	22	5	17
	testing equipments are calibrated in -				
	house/by agency as decided and the				
	sticker is pasted on the equipment				
	mentioning the date of calibration				
	PC11.update the list of calibrated		22	6	16
	equipments after the activity				
	PC12. ensure that all the equipments		22	6	16
	calibrated by the agency are having the				
	calibration certificates and the same are				
	recorded	-			47
	PC13. coordinate with the Lab Incharge		22	5	17
	and prepare a plan for conducting				
	Measurement Systems Analysis (MSA)				
	studies for all the measuring equipments to analyze the variation in measurement of				
	equipments				
	PC14. ensure that the MSA study is well-	1	22	6	16
	coordinated and conducted properly				10
	PC15.review the R&R readings for the	1	22	5	17
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	equipments for a representative unit of the				
	family /type.				
	PC16.based on the readings discuss with		22	5	17
	team and ensure that the				
	countermeasures for equipments having				
	R&R outside the acceptable range are				
	implemented				
	PC17. in case of new process/product		24	6	18
	development, ensure that the MSA –				
	Validation study is done for all the				
	measuring equipments and the results				
	observed are documented and attached in				
	the PPAP document				
	PC18.define the calibration frequency		24	6	18
	based on type of equipment/instrument,				
	usage pattern at the NPD stage; review in				
	case of abnormalities observed in periodic				
	calibration, audit, customer interaction etc.				
	including actions for the quality impact on				
	Production.				
	Total		400	100	300
	PC1. Maintain clear communication with		24	6	18
	colleagues				
ASC/ N0002	PC2. Work with colleagues		22	6	16
Work	PC3. Pass on information to colleagues in		22	5	17
effectively in a	line with organisational requirements				
team	PC4. Work in ways that show respect for		22	6	16
	colleagues				
	PC5. Carry out commitments made to		22	6	16
	colleagues				
	PC6. Let colleagues know in good time if	000	22	5	17
	cannot carry out commitments, explaining	200			
	the reasons				
	PC7. Identify problems in working with		22	5	17
	colleagues and take the initiative to solve				
	these problems				
	PC8. Follow the organisation's policies		22	5	17
	and procedures for working with			-	
	colleagues				
	PC9. Ability to share resources with other		22	6	16
	members as per priority of tasks				
	Total	1	200	50	150
	PC1. identify activities which can cause		10	3	7
ASC/N0006	potential injury through sharp objects,			-	
Maintain a	burns, fall, electricity, gas leakages,				
healthy, safe	radiation, poisonous fumes, chemicals,				
and secure	loud noise				
working	PC2. inform the concerned authorities	1	10	3	7
environment	about the potential risks identified in the			•	-
	processes, workplace area/ layout,	100			
	materials used etc.				
	PC3. inform the concerned authorities	1	8	2	6
	about damages which can potentially harm			_	Ŭ
	assurages miler our potentially flami	1			









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	man/ machine during operations				
	PC4. create awareness amongst other by		8	2	6
	sharing information on the identified risks			_	_
	PC5. follow the instructions given on the		8	2	6
	equipment manual describing the				
	operating process of the equipments				
	PC6. follow the Safety, Health and		8	2	6
	Environment related practices developed				
	by the organization				
	PC7. operate the machine using the		10	2	8
	recommended Personal Protective				
	Equipments (PPE)				
	PC8. maintain a clean and safe working		10	2	8
	environment near the work place and				
	ensure there is no spillage of chemicals,				
	production waste, oil, solvents etc				
	PC9. maintain high standards of personal		10	2	8
	hygiene at the work place				
	PC10. ensure that the waste disposal		10	3	7
	takes place in the designated area as per				
	organization SOP				
	PC11. inform appropriately the medical		8	2	6
	officer/ HR in case of self or an employee's		_		
	illness of contagious nature so that				
	preventive actions can be planned for				
	others				
	Total		100	25	75
	างเลเ		100	23	13
			100 3	1	75 2
ASC/N0022	PC1. Ensure all recyclable materials are			1	2
ASC/N0022 Ensure	PC1. Ensure all recyclable materials are put in designated containers		3	1	2
Ensure	PC1. Ensure all recyclable materials are put in designated containers PC2. Ensure no Tools, fixtures & jigs are			1	2
	PC1. Ensure all recyclable materials are put in designated containers PC2. Ensure no Tools, fixtures & jigs are lying on workstations unless in use and no		3	1	2
Ensure implementation of 5S activities	PC1. Ensure all recyclable materials are put in designated containers PC2. Ensure no Tools, fixtures & jigs are lying on workstations unless in use and no un -necessary items is lying on		3	1	2
Ensure implementation of 5S activities at the shop	PC1. Ensure all recyclable materials are put in designated containers PC2. Ensure no Tools, fixtures & jigs are lying on workstations unless in use and no un -necessary items is lying on workbenches or work surfaces unless in		3	1	2
Ensure implementation of 5S activities at the shop floor & the	PC1. Ensure all recyclable materials are put in designated containers PC2. Ensure no Tools, fixtures & jigs are lying on workstations unless in use and no un -necessary items is lying on workbenches or work surfaces unless in use		3	1	2
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Ensure implementation of 5S activities at the shop floor & the	PC1. Ensure all recyclable materials are put in designated containers PC2. Ensure no Tools, fixtures & jigs are lying on workstations unless in use and no un -necessary items is lying on workbenches or work surfaces unless in use PC3. Ensure that the operators and other team members are segregating the waste in hazardous/ non-hazardous waste as per the sorting work instructions PC4. Ensure that all the operators are following the technique of waste disposal and waste storage in the designated bins		3 3 4	1 1 1	2 2 3
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PC8. Oversee removal of unnecessary	3	1	2
equipment, storage, furniture, unneeded			
inventory, supplies, parts and material			
PC9. Ensure that areas of material storage	3	1	2
areas are not overflowing			_
PC10. Ensure proper stacking and storage	4	1	3
of the various types of boxes and		'	
containers as per the size/ utility to avoid			
any fall of items/ breakage and also enable			
easy sorting when required			
PC11. Ensure that the team follows the	4	1	3
	4	ı	3
given instructions and checks for labelling			
of fluids, oils. lubricants, solvents,			
chemicals etc. and proper storage of the			
same to avoid spillage, leakage, fire etc.		4	
PC12. Make sure that all material and	4	1	3
tools are stored in the designated places			
and in the manner indicated in the 5S			
instructions			
PC13. Ensure that organizing the	4	1	3
workplace takes place with due			
considerations to the principles of wasted			
motions, ergonomics, work & method			
study.			
PC14. Ensure that the area has floors	4	1	3
swept, machinery clean and is generally			
neat and tidy. In case of cleaning, ensure			
that correct displays are maintained on the			
floor which indicate potential safety			
hazards			
PC15. Ensure workbenches and work	3	1	2
surfaces are clean and in good condition			_
PC16. Ensure adherence to the cleaning	3	1	2
schedule for the lighting system to ensure	3	'	_
proper illumination			
PC17. Ensure self -cleanliness - clean	3	1	2
	3	ı	2
uniform, clean shoes, clean gloves, clean			
helmets, personal hygiene	4	4	2
PC18. Ensure that daily cleaning	4	1	3
standards and schedules to create a clean			
working environment are followed across			
the plant	_	_	_
PC19. Oversee that various cleaning and	3	0	3
organizing tasks have been developed and			
assigned for the work area			
PC20. Ensure logical and user-friendly	4	1	3
documentation and file management for all			
activities across the plant and create			
guidelines around standardization of			
processes			
PC21. Ensure timely creation and sharing	3	1	2
of the 5S checklists			
PC22. Ensure that the 5S manual are	3	1	2
		L	









available as per the timelines			
PC23. Ensure team cooperation during the	3	1	2
audit of 5 S activities			
PC24. Ensure that workmen are	4	1	3
periodically trained to address challenges			
related to 5S			
PC25. Participate actively in employee	4	0	4
work groups on 5S and encourage team			
members for active participation			
PC26. Oversee that the staff/operators are	3	0	3
trained and fully understand 5s procedures			
PC27. Ensure that all the guidelines for	4	1	3
What to do and What not to do to build			
sustainability in 5S are mentioned in the			
5S check lists/ work instructions and are			
easily searchable			
PC28. Ensure continuous training of the	3	1	2
team members on 5S in order to increase			
their awareness and support			
implementation			
PC29. Ensure that all visual controls,	3	1	2
notice boards, symbols etc. at the			
manufacturing place are created, working			
and are put up as per the requirement			
Total	100	25	75
Total	1200	300	900